

# Missouri Gaming Commission



## Annual Report

2011



**The Missouri Gaming Commission  
will regulate charitable and commercial  
gaming in a manner which promotes a positive  
impact on the State and ensures the integrity of the industry.**

*MGC Mission Statement*

**Visit Us At:**

<http://www.mgc.dps.mo.gov>

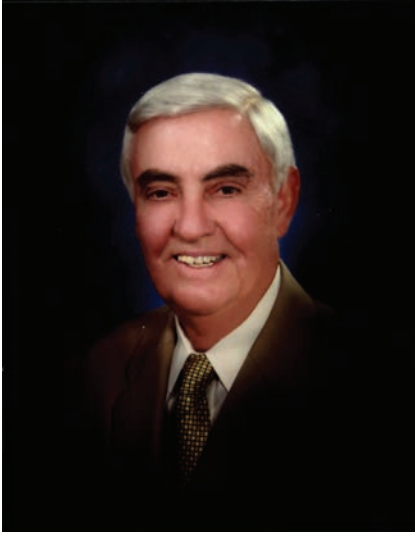
<http://www.showmegaming.com>



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# Message from the Chairman



One of the duties of the Missouri Gaming Commission is to compile an annual report which encompasses an account of the commission's activities over the past fiscal year. This report, which is mandated by law, includes a summary of the status of each licensed gaming facility; a report of gaming tax and admission fee collections; an analysis of the gaming markets in Missouri and a comprehensive look at each individual riverboat gaming facility. The annual report also features the impact of gaming taxes on employees, home dock communities, patrons and state revenues. I am sure you'll find this to be a significant source of information on all aspects of riverboat gaming in Missouri, and am pleased to present this report on FY2011.

The Missouri Gaming Commission embarked on uncharted territory in the past fiscal year. This commission was the first to ever issue a last available casino license. Proposition A, which passed in 2008, capped the number of riverboat gaming casinos at 13. The closure of the President, St. Louis in July of 2010 made a license available.

The first step was a meeting with all interested parties. Then a timeline was developed. MGC enlisted the help of the Missouri Department of Economic Development staff who formulated a comprehensive statewide market analysis. We knew by Constitutional law the riverboat gaming casino must be located on the Missouri or Mississippi river. What we did not anticipate was the level of interest from a wide variety of locations. In the end, there were three viable candidates: Casino Celebration and the City of St. Louis, Paragon Gaming and the City of Sugar Creek, and Isle of Capri and the City of Cape Girardeau. Our process was transparent. We conducted monthly meetings, community forums in the cities where a license was being sought, and public hearings in Jefferson City, which gave the companies chosen by the cities, a chance to show us how the 13th license would benefit the State.

On December 1, 2010, Isle of Capri Cape Girardeau, LLC, was selected as the candidate for priority investigation. The license will be awarded after all requirements of the Riverboat Gambling Act and regulations have been met and when the doors open to the public. The \$125 million facility is scheduled to open at the end of 2012.

After the nine-month search process concluded, the commission was then ready to focus on fine tuning programs recently implemented. The Commission took an active interest in, the promotion of, and the current review of our minority and women business (MBE/WBE) program. It was time to refine our direction, apply certain exclusions, and hire a full-time MBE/WBE compliance auditor. We are working on improving our MBE/WBE program, and monitoring the MBE/WBE efforts of the 7th largest industry in the state.

I'm proud of the work of the Missouri Gaming Commission. We are a diverse group, representing a wide variety of interests, and at the same time, regulating Missouri's riverboat gaming casinos with the State's best interests in mind.



# Message from the Executive Director



In Fiscal Year 2011, as with each year, the main focus of the Missouri Gaming Commission was steady regulation. We meted out discipline for those who violated the rules and regulations, and conducted licensing investigations which ensured those who chose to operate a riverboat gaming casino, or a supplier company, were in compliance with the laws of Missouri. The Missouri State Highway Patrol (MSHP) played a vital role in our regulation by providing enforcement on the State's riverboat gaming casinos, and by assigning personnel to conduct background investigations. We are grateful for their assistance. It is also important to note, riverboat casinos and gaming suppliers fund these MSHP positions.

The Missouri Gaming Commission faced certain challenges over the past fiscal year. Selecting a candidate for the 13th riverboat gaming casino license took up a majority of our time. Commissioners and staff are to be commended for their hard work. Every Commissioner was in attendance at each scheduled meeting, community forum and public hearing. There was no doubting the significance of this action.

Other challenges during FY 2011 included flooding which affected gaming operations at Lady Luck, Caruthersville, and Terrible's Mark Twain, LaGrange. MGC Enforcement Division staff reworked rules to accommodate new aspects of gaming for the removal of the \$500 dollar loss limit and changing technology, including downloadable credits on electronic gaming devices, and the security of casinos' critical IT systems. Staff was also at the ready during the legislative session to respond to requests by lawmakers and to monitor possible action. I believe staff faced these issues with competence and dedication.

Another critical aspect of our operation is monitoring tax collection. In FY 2011, MGC oversaw collections of \$341,416,127 in tax receipts for education. We also monitored the collection of the two-dollar admission fee of which half garnered \$54,279,049 dollars for the State. See page 12 of this report for a list of those who benefit from this fee.

As we move into FY 2012 staff will be focused on accountability, responsibility and oversight as we monitor all phases of construction at Isle of Capri Cape Girardeau, LLC. Our purview will begin with the first shovelfull of dirt to the day the doors are open to the public. Our regulatory duty includes all steps in this progression.

Also on our to-do list for FY 2012 will be programs to increase our efficiency through automation, and restructuring. We are reviewing all individual programs IT has developed to look for ways to implement them in other areas, trim the excess and make our work efficient. It's time to reorganize and simplify, all the while continuing our day-to-day work of regulating an important industry in the State. We have goals in sight, and MGC will remain vigilant for the people of Missouri.



# Commissioners

## James L. Mathewson, *Chairman*



Jim Mathewson (Sedalia) was born and raised in Warsaw, Missouri. A veteran of the U.S. Army, he was first elected to serve in the Missouri House of Representatives in 1974, and was re-elected to the House twice. In 1980 he was elected as a State Senator and served for twenty-four years. He served eight years as President Pro Tem of the Senate. Jim Mathewson has received many honors including the “Friends of Education Award” from the Missouri School Boards Association. He is the past owner of National Valuation Services in Sedalia, Springfield and Independence, and the past president of Mathewson Broadcasting. He is active in the community and an avid sportsman.

## Noel J. Shull



Noel J. Shull (Kansas City) has extensive experience in the financial services industry, primarily in the commercial lending area. He has served Missouri Bankers Association as Chairman of Governmental Affairs Committee. The U.S. Small Business Administration National Advisory Council Chairman appointed him Chairman of the Access to Capital Committee in 1988 and 1996. He has served on the board of directors for several banking institutions. He received an undergraduate degree from UMC in finance and real estate and a graduate degree in banking from Southwestern Graduate School of Banking at Southern Methodist University in Dallas, Texas. Shull is a past recipient of the U.S. Small Business Administration Regional Financial Services Advocate of the year award and the Kansas City University of Missouri-Columbia Business Alumni Chapter, 2004 Alumni of the Year award.

## Suzanne Bocell Bradley



Suzanne Bocell Bradley (St. Joseph) is an attorney with Polsinelli Shughart, P.C. Mrs. Bradley holds a bachelor’s degree in education from the University of Kansas and a Juris Doctorate from the University of Missouri-Kansas City. Her experience includes a diversified general practice with an emphasis in wills and trusts, real estate and family matters. She has practiced law in Missouri since 1976 and served as a Substitute Municipal Judge for over 20 years. Mrs. Bradley is a member of the Missouri Bar Board of Governors and a number of civic organizations.

## Darryl T. Jones



Darryl T. Jones (St. Louis) was formerly employed by Southwestern Bell Telephone Company for 15 years as a planning and design engineer and later as a financial analyst. Mr. Jones formed his own foodservice management company known as TRI-TEC, Inc. Over the past 10 years he has strategically formed joint-venture partnerships with some of the giants of the foodservice industry including Levy Restaurants in operating the foodservice at America's Center, HMSHost in operating the foodservice for Lambert International Airport, and Aramark in operating foodservice at St. Louis Correctional facilities. He serves as Trustee with Fontbonne University and is on the Board of Directors of St. John's Mercy Foundation. Jones also serves on the Board of Directors of Our Little Haven and on the Advisory Committee of Missouri Jesuit Provincial Investment Committee.

## Dr. Barrett Hatches



Dr. Barrett Hatches (Kansas City) is the owner of Hatches Consulting, LLC, and the president and principal owner of BHMM Energy Services. Dr. Hatches is a 1977 graduate of Jackson State University, a 1995 graduate of Webster University with a Masters of Arts in Management and a 2009 graduate of Jackson State University with a Ph.D. in Urban Leadership and Higher Education. Dr. Hatches serves as Chairman of the Board for the Full Employment Council. In addition, he serves on the boards of the Urban League of Greater Kansas City, Kansas City Hospice, and the Missouri Primary Care Association.

## Jack Merritt

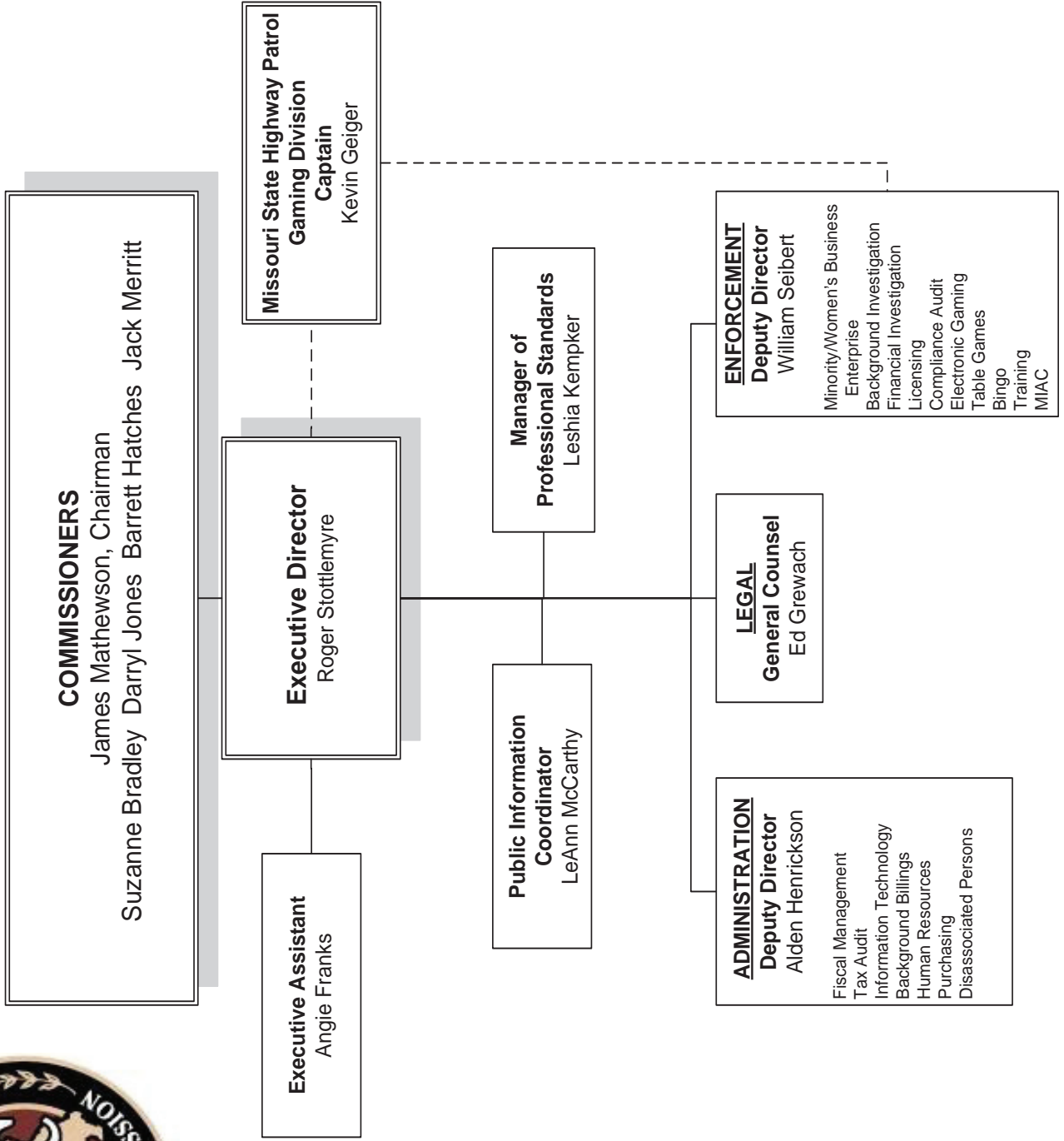


Jack Merritt (Republic) is former Greene County Sheriff. During his two terms as sheriff, he obtained grants to fund mobile data terminals in all patrol vehicles, and grants to enhance DWI enforcement in Greene County. Jack Merritt is a former member of the Missouri State Highway Patrol, achieving the rank of Captain and retiring after 27 years. He has also been employed by the Missouri Attorney General's Office as a Consumer Fraud Investigator. Jack Merritt has served on boards for the United Way, the Victim's Center, Family Violence Center, and the Child Advocacy Center.



# Organizational Chart

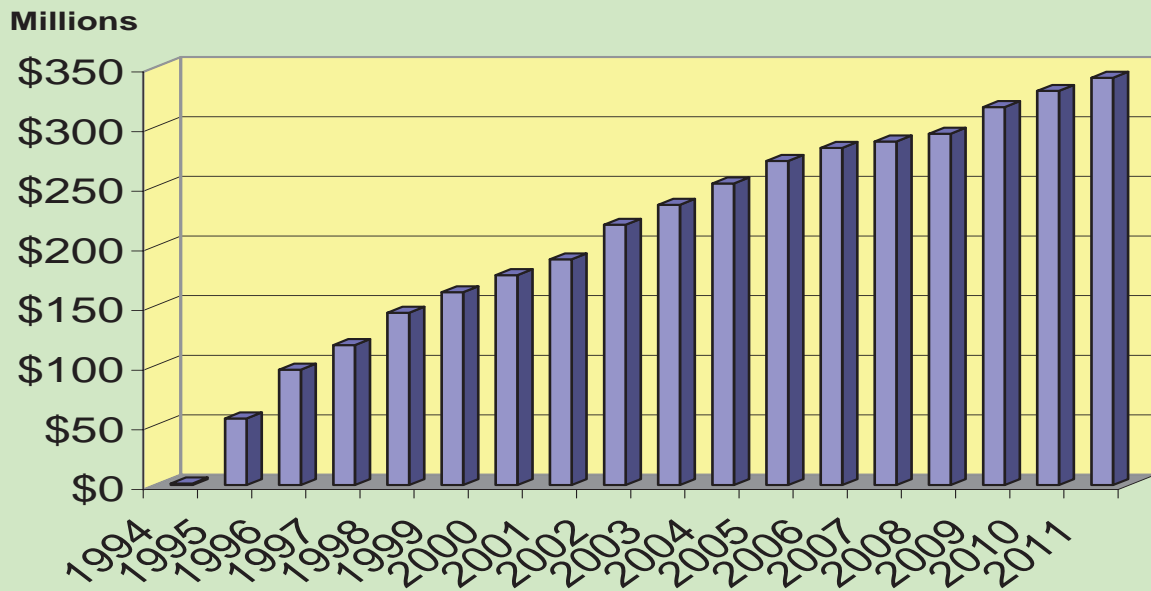
## Missouri Gaming Commission Organizational Chart by Function





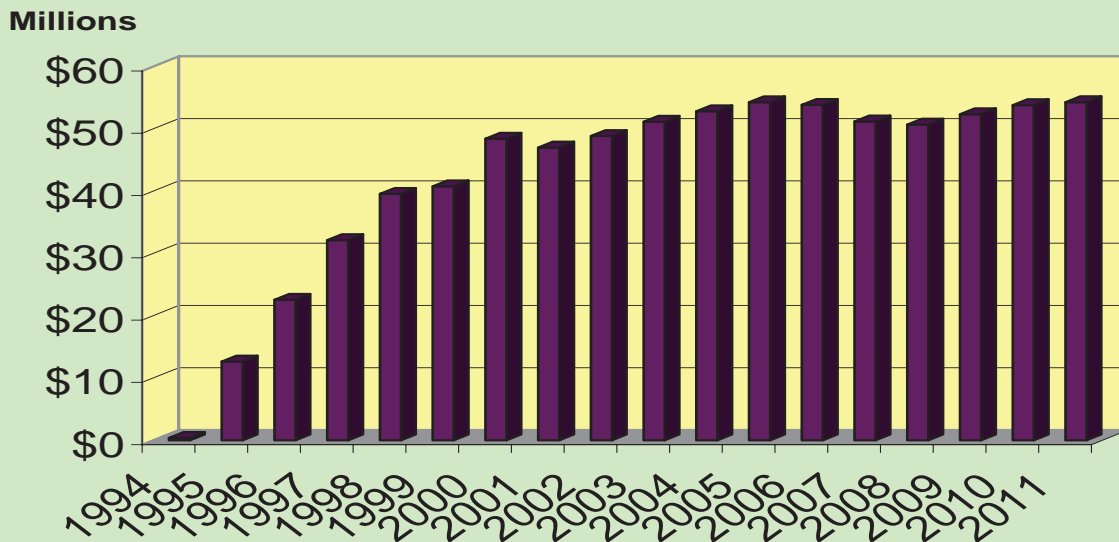
# Gaming Taxes & Admissions

## Gaming Tax Collections For Education



Total Gaming Tax Collections  
to Missouri Schools for  
Fiscal Year 2011:  
\$341,416,127

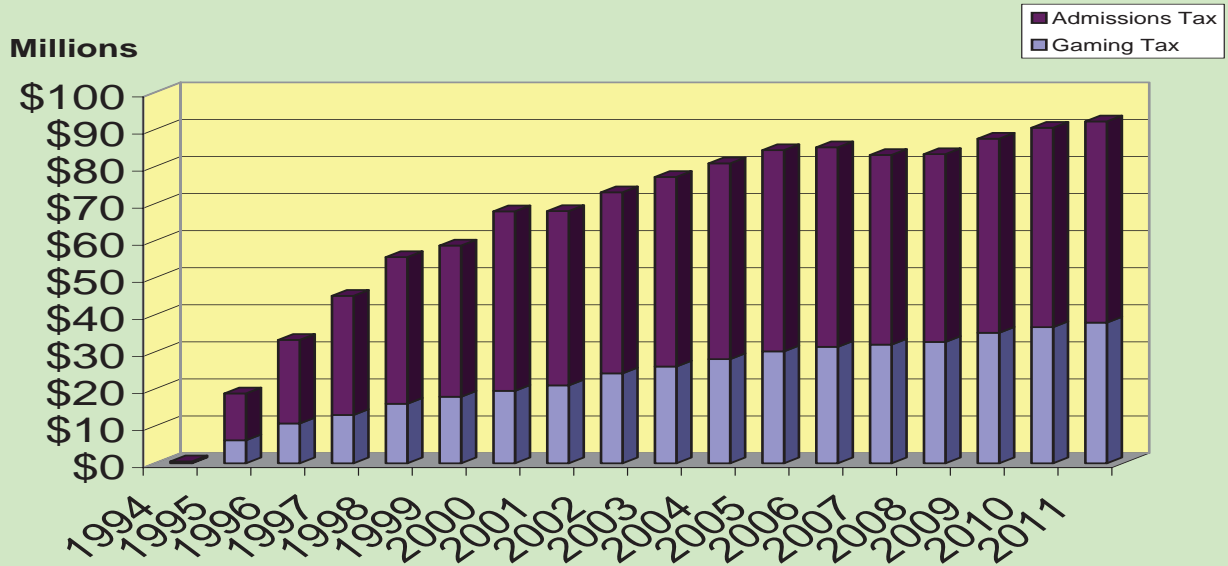
## Admission Tax Collections For State Distributions



Total State Admission Tax Collections  
for Fiscal Year 2011:  
\$54,279,049



## Tax Collections For Home Dock Communities



**Total Local Gaming Tax Collections  
for Fiscal Year 2011:  
\$37,935,125**

**Total Local Admission Tax Collections  
for Fiscal Year 2011:  
\$54,279,049**

**Grand Total of Local Gaming Revenues  
for Fiscal Year 2011:  
\$92,214,174**

# Money to Worthy Causes



**Veterans  
Commission  
Capital  
Improvement  
Trust Fund**

\$6,600,000.00



**Missouri  
National Guard  
Trust Fund**

\$4,000,000.00



**Access  
Missouri Financial  
Assistance Fund**

\$5,000,000.00



**Early Childhood  
Development,  
Education and  
Care Fund**

\$30,602,202.47



**Compulsive  
Gamblers Fund**

\$297,683.81

## Missouri Gaming Commission Summary of Fund Transfers from Gaming Commission Fund

Fiscal Year of Transfer	Veterans Commission Capital Improvement Trust Fund	Missouri National Guard Trust Fund	Mo College Guarantee / Access Missouri Financial Assistance Fund	Early Childhood Development, Education and Care Fund	Compulsive Gamblers Fund	Totals
FY 1994/1995	\$8,408,536.13					\$8,408,536.13
FY 1996	\$23,487,182.59					\$23,487,182.59
FY 1997	\$30,388,830.54					\$30,388,830.54
FY 1998	\$35,905,493.46					\$35,905,493.46
FY 1999	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,237,763.51		\$40,737,763.51
FY 2000	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$34,217,803.75		\$44,717,803.75
FY 2001	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,691,290.20	\$46,612.00	\$41,237,902.20
FY 2002	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$31,266,433.92	\$398,074.00	\$42,164,507.92
FY 2003	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$33,947,613.45	\$489,850.00	\$44,937,463.45
FY 2004	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,320,589.96	\$489,850.00	\$45,810,439.96
FY 2005	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,969,773.54	\$489,850.00	\$46,459,623.54
FY 2006	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$31,449,559.64	\$143,668.48	\$46,593,228.12
FY 2007	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$27,513,142.50	\$296,081.66	\$42,809,224.16
FY 2008	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$26,158,125.21	\$504,438.31	\$41,662,563.52
FY 2009	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,146,510.30	\$522,323.49	\$45,668,833.79
FY 2010	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,187,344.07	\$449,829.88	\$45,637,173.95
FY 2011	\$6,600,000.00	\$4,000,000.00	\$5,000,000.00	\$30,602,202.47	\$297,683.81	\$46,499,886.28
<b>Totals</b>	<b>\$161,790,042.72</b>	<b>\$47,000,000.00</b>	<b>\$62,500,000.00</b>	<b>\$397,708,152.52</b>	<b>\$4,128,261.63</b>	<b>\$673,126,456.87</b>

**Total State Tax Revenue Collected Since Inception:**

Proceeds for Education **\$3,773,734,676.56**

**Total Home Dock Casino Tax Revenue Collected Since Inception:**

<u>Home Dock Community</u>	<u>Tax Revenue Since Inception</u>
City of Boonville	\$39,505,126.70
City of Caruthersville	\$22,207,105.14
Kansas City	\$268,655,654.04
North Kansas City	\$167,514,294.89
City of LaGrange	\$17,864,655.49
City of Maryland Heights	\$208,384,703.65
City of Riverside	\$115,588,318.54
St. Charles	\$198,689,632.47
St. Louis City	\$106,574,537.10
St. Louis County	\$13,668,765.02
City of St. Joseph/Buchanan County	\$27,321,458.90
<b>Total Local Gaming/Admission Tax</b>	<b>\$1,185,974,251.94</b>

# Report on Competitiveness

## MISSOURI COMPETITIVENESS

Commercial Gaming — 12 casinos

21% tax on gross gaming revenue

(90%/10% split — State/home dock community respectively)

\$2 per patron admission fee, per excursion, split between home dock community and the state

Net Effective Tax Rate

Commercial Casinos — 27.18%

**Missouri ranked #6 in total state tax gaming revenues**

(reflecting a 3.6 increase over the prior calendar year)

**Missouri ranked #7 in consumer spending on commercial casino gaming**

with \$1.79 billion AGR for Calendar Year 2010

(reflecting a 3.5 increase over the prior calendar year)

**St. Louis, Mo./Illinois is listed as #6 in the top 20 U.S. Casino Markets**

Calendar Year 2010, with \$1.086 billion AGR

**Kansas City, Mo is listed as # 12 in the top U.S. Casino Markets**

Calendar Year 2010, with \$753.44 million AGR (Includes St. Joseph)

Source: American Gaming Association State of the States 2011

## COMPETITIVE TAX RATES AND FACILITIES

<b>ILLINOIS</b>	Commercial Gaming Graduated tax rate from 15% to 50% of gross gaming revenue, \$2 to \$3 admissions tax Net Effective Tax Rate Consumer spending on Commercial Casino Gaming Calendar Year 2010	9 Casinos  33.92% \$1.374 billion
<b>INDIANA</b>	Commercial Gaming Graduated tax rate from 15% to 40% of gross gaming revenue; \$3 per patron admissions tax At racinos the graduated slot tax is from 25% to 35% of gross gaming revenue Net Effective Tax Rate Consumer Spending on Commercial Casino Gaming Calendar Year 2010 <i>*(11 riverboat or land-based, 2 racetracks)</i>	13 Casinos*  31.31% \$2.794 billion
<b>IOWA</b>	Commercial Gaming Graduated tax rate with a maximum of up to 22% on gross gaming revenue at riverboats and land-based casinos and up to 24% at racetracks with slots and table games Net Effective Tax Rate Consumer Spending on Commercial Casino Gaming Calendar Year 2010 Native American Gaming <i>*(14 riverboat or land-based, 3 racetracks)</i>	17 Casinos*  22.33% \$1.37 billion 1-Class II
<b>KANSAS</b>	Commercial Gaming 22% state tax; 3% local government tax; 2% tax to fund problem gambling treatment Net Effective Tax Rate Consumer spending on Commercial Casino Gaming Calendar Year 2010 Native American Gaming	1 Casino  25.08% \$37.79 million 5-Class II and III
<b>MISSISSIPPI</b>	Commercial Gaming Graduated tax of 8% on gaming revenues; up to 4% additional tax on gaming revenues may be imposed by local governments Net Effective Tax Rate Consumer Spending on Commercial Casino Gaming Calendar Year 2010 Native American Gaming	30 Casinos  11.94% \$2.390 billion 3-Class II
<b>OKLAHOMA</b>	Racetrack Casinos (Graduated state tax from 10-30% on gross gaming revenue; 9% tax to state racing commission, varying payments to horse men, breeders and purses depending on track gaming revenues) Consumer Spending on Commercial Casino Gaming Calendar Year 2010 Native American Gaming	2 Racinos-Class III  \$99.88 million 107-Class II and III

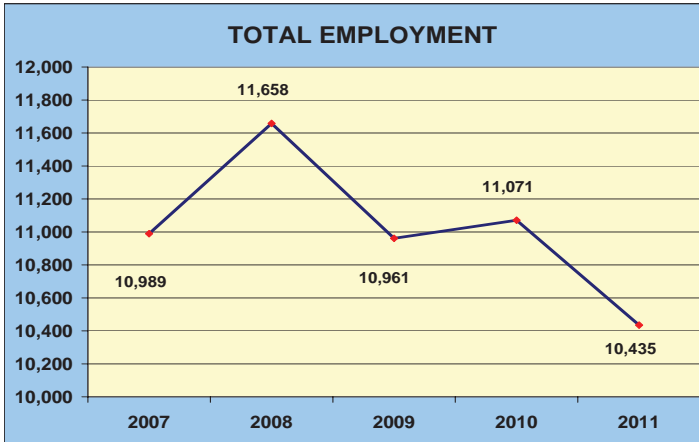
All data compared on calendar year basis. Source: American Gaming Association State of the States 2011



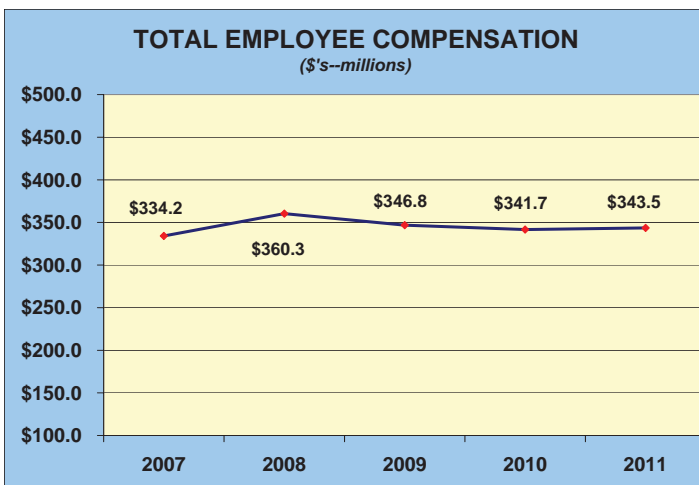
# Economic Impact

In FY 2011, Missouri casinos:

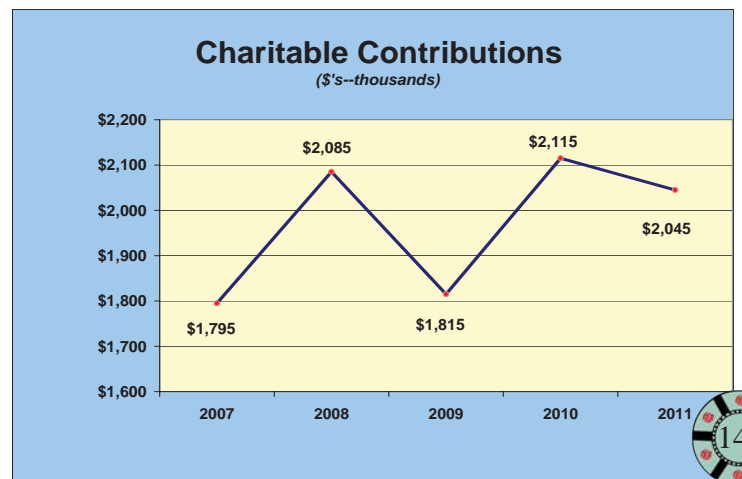
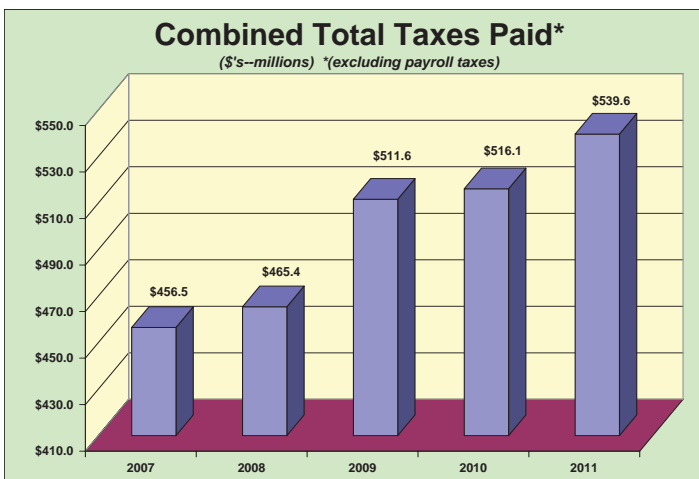
- Employed **10,435** people
- Paid Wages of **\$343.5 million**
- Contributed **\$379 million** in direct gaming taxes to state and local home-dock governments
- Contributed **\$108 million** in total state admission fees to special state funds and home-dock governments
- Earned **\$1.8 billion** in gross gaming revenue
- Paid total real estate and sales taxes of **\$51.7 million**, for a combined total of gaming and other taxes of **\$539.6 million**
- Invested a total of **\$3.5 billion** in capital investments since 1998



CASINO	2007	2008	2009	2010	2011
Ameristar Kansas City	1,739	1,606	1,948	1,295	1,318
Ameristar St. Charles	1,835	2,030	1,636	1,685	1,564
Argosy	1,069	1,055	1,019	982	946
Harrah's Maryland Heights	1,986	1,832	1,616	1,476	1,349
Harrah's North Kansas City	1,537	1,441	1,261	1,180	1,061
Isle of Capri - Boonville	631	574	540	520	493
Isle of Capri - Kansas City	734	520	506	433	485
Lady Luck of Caruthersville	313	258	326	309	312
Lumière Place		1,399	1,343	1,299	1,346
President	598	405	239	207	
River City				1,167	979
Terrible's Mark Twain	250	237	243	238	311
Terrible's St. Jo Frontier	297	301	284	280	271
<b>TOTAL EMPLOYMENT</b>	<b>10,989</b>	<b>11,658</b>	<b>10,961</b>	<b>11,071</b>	<b>10,435</b>



CASINO	2007	2008	2009	2010	2011
Ameristar Kansas City	\$ 57.4	\$ 56.1	\$ 50.3	\$ 43.4	\$ 42.2
Ameristar St. Charles	\$ 57.8	\$ 62.1	\$ 57.9	\$ 52.9	\$ 51.0
Argosy	\$ 33.1	\$ 36.4	\$ 37.0	\$ 37.9	\$ 36.6
Harrah's Maryland Heights	\$ 61.4	\$ 60.5	\$ 52.5	\$ 50.2	\$ 47.6
Harrah's North Kansas City	\$ 49.2	\$ 49.2	\$ 44.1	\$ 41.1	\$ 38.4
Isle of Capri - Boonville	\$ 17.3	\$ 16.8	\$ 14.9	\$ 14.9	\$ 13.9
Isle of Capri - Kansas City	\$ 19.5	\$ 19.8	\$ 19.5	\$ 17.0	\$ 18.9
Lady Luck of Caruthersville	\$ 8.0	\$ 8.5	\$ 8.9	\$ 9.5	\$ 8.9
Lumière Place		\$ 22.2	\$ 36.3	\$ 41.0	\$ 40.6
President	\$ 17.0	\$ 15.0	\$ 10.8	\$ 8.3	
River City				\$ 12.3	\$ 31.6
Terrible's Mark Twain	\$ 5.8	\$ 5.8	\$ 6.5	\$ 5.7	\$ 5.5
Terrible's St. Jo Frontier	\$ 7.7	\$ 7.9	\$ 8.1	\$ 7.5	\$ 8.3
<b>TOTAL EMPLOYEE COMPENSATION</b>	<b>\$ 334.2</b>	<b>\$ 360.3</b>	<b>\$ 346.8</b>	<b>\$ 341.7</b>	<b>\$ 343.5</b>



# Charitable Gaming

Charitable gaming includes licensed bingo and other associated games such as pull-tabs, merchandise coin boards, and other “free” no charge promotional events. Bingo was legalized in 1980 and came under the Missouri Gaming Commission on July 1, 1994. The operation of bingo and the other associated games is restricted to qualified licensed, religious, charitable, fraternal, veteran, and service organizations. The Charitable Games Division also licenses hall providers, suppliers and manufacturers of bingo products.

All proceeds over and above the actual cost of conducting a bingo game must be used for lawful, charitable, religious or philanthropic purposes of the organization, and no part of the net earnings may inure to the benefit of any individual member of the organization. Bingo proceeds collected by not-for-profit organizations are used to fund various projects such as veterans homes, Relay for Life, drug awareness programs, prevention of child abuse, cancer care and research, Alzheimer’s care and research, Kidney Foundation, Make-A-Wish Foundation, Boy & Girl Scouts, Ronald McDonald House, various religious organizations, Boys State, scholarships, sight and hearing care for impoverished citizens, transportation services to burn centers, and many more.

The bingo industry introduced a new line of pull-tab products during Fiscal Year 2009 that are played in conjunction with the bingo equipment such as the ball selection equipment and the display board. These pull-tabs are referred to as event tickets. Some of the licensees have introduced the event tickets to their players and have been quite successful in increasing their overall pull-tab sales.

More than \$100 million has been generated in tax revenue since bingo was legalized. All bingo tax is deposited into the Proceeds for Education Fund. A comparison of tax paid per file period for July 2010 through June 2011 reflects a continued decline in taxes reported for bingo paper sales; however, taxes reported for pull-tab sales continues to increase since the introduction of event tickets. The chart below represents the actual tax reported for bingo paper and pull-tabs for the past five fiscal years.

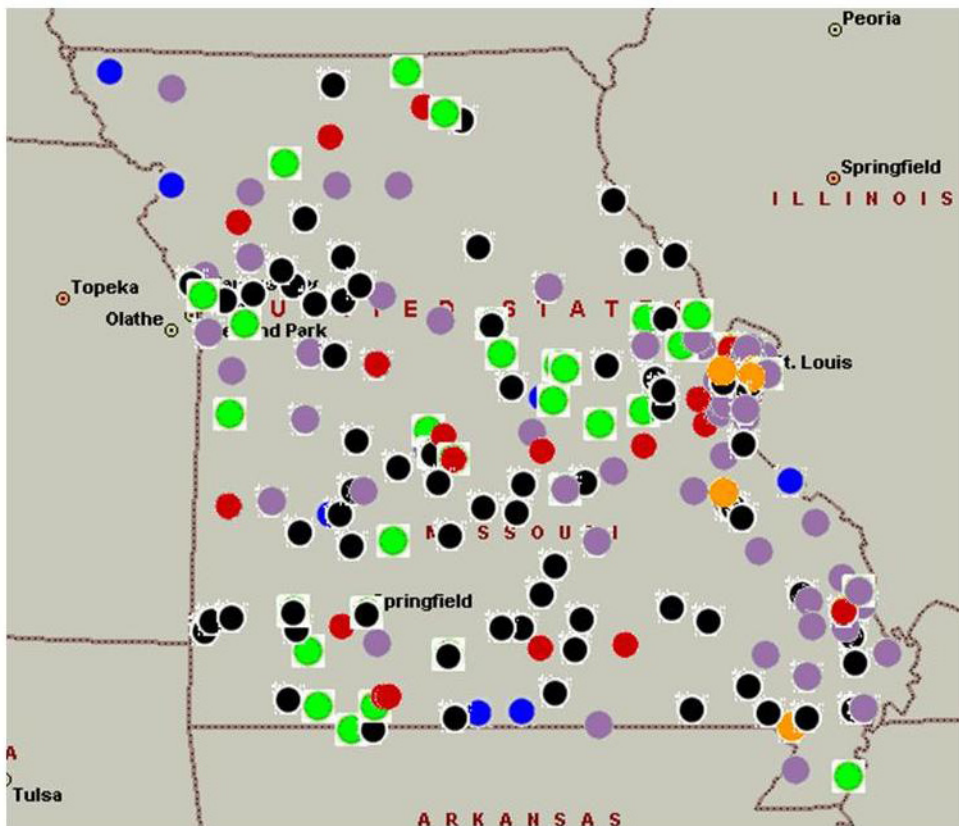
Actual Tax Reported For File Period					
YEAR	FY07	FY08	FY09	FY10	FY11
PAPER	\$1,477,910.93	\$1,401,276.34	\$1,351,452.78	\$1,278,620.17	\$1,182,732.14
PULL-TAB	\$764,138.27	\$718,314.15	\$864,143.90	\$900,904.72	\$954,922.01
<b>TOTAL</b>	<b>\$2,242,049.20</b>	<b>\$2,119,590.49</b>	<b>\$2,215,596.68</b>	<b>\$2,179,524.89</b>	<b>\$2,137,654.15</b>

The charts below reflect the total bingo taxes deposited and the total number of licensees over the past four years. The bingo tax deposited is different than the tax reported per file period because of the due date of reporting. Reports are due the last day of the month following the month in which the bingo card or pull-tab was sold; therefore, the tax collected for certain file periods during the fiscal year may be included in different fiscal year deposits.

TYPE OF LICENSE	FY08	FY09	FY10	FY11
<b>REGULAR BINGO</b>	384	365	353	339
<b>SPECIAL BINGO</b> (Valid for one event from 1 to 7 days)	291	284	279	295
<b>ABBREVIATED PULL-TAB</b> (Valid for 24 hours, limit 4 per calendar year)	126	106	125	136
<b>SUPPLIER</b>	6	4	4	3
<b>MANUFACTURER</b>	11	11	11	9
<b>HALL PROVIDER</b>	114	114	108	101



Total Deposits into Proceeds For Education				
Year	FY08	FY09	FY10	FY11
Tax Collected	\$2,154,877.66	\$2,142,814.76	\$2,198,919.48	\$2,157,213.77
Interest Earned	\$35,137.54	\$23,991.20	\$13,839.13	\$9,202.99
Total	\$2,190,015.20	\$2,166,805.96	\$2,212,758.61	\$2,166,416.76



### Bingo Organizations

- Veteran (139)
- Fraternal (101)
- Service (37)
- Charitable (35)
- Religious (20)
- Other (7)

Organizations by City (Condensed Data Map)



# Missouri State Highway Patrol

The Gaming Division, pursuant to a memorandum of understanding with the Missouri Gaming Commission, provides criminal and regulatory enforcement of gaming operations within the state. Under the command of Captain Kevin A. Geiger, the division is divided into four sections: Administrative Services, Investigations, Eastern District Enforcement and Western District Enforcement. The Gaming Division is one of the Patrol's largest divisions, with an authorized strength of 120 uniformed members and two civilians and one student intern. The staffing of 120 troopers assigned to the Gaming Division does not impact or reduce the number of troopers assigned to patrol Missouri roadways, as allocated by the legislature.

The Gaming Division was established on May 1, 1994, by order of Colonel Fred M. Mills, and was the first new division established within the Patrol since the creation of the Division of Drug and Crime Control in 1983. Strict criminal and regulatory enforcement, as well as meticulous investigations are essential elements to the successful regulation of legalized gambling in Missouri. Because of its history of service with distinction and integrity, the Patrol was given the responsibility of providing investigative, regulatory and criminal law enforcement services, which ultimately police the gaming industry.

The Administrative Services Section, under the supervision of Lieutenant D. Keith Johnson oversees the collection and preservation of evidence and property, motor equipment fleet management, training, criminal records, case management, overtime, personnel actions and special projects. The Administrative Services Section processed 414 containers of criminal evidence during the last reporting period.

The Investigations Section, under the supervision of Lieutenant Rex M. Scism is divided into two units, the Background Unit and the Charitable Games Unit. The Background Unit was involved with 509 investigations during the past year to determine the suitability of licensees, suppliers and vendors. The Charitable Games Unit oversees 339 licensed bingo operators and is also charged with conducting background investigations on both charitable gaming and riverboat supplier companies. During the last reporting period, 11 felons were denied authority to participate in bingo operations due to the efforts of the Investigation Section.

The Enforcement Section is divided into two districts. The Eastern District is under the supervision of Lieutenant Andrew J. Ley. The Western District is under the supervision of Lieutenant Robert E. Zubeck. Officers assigned to the Enforcement Units are responsible for enforcing both Missouri criminal statutes and Missouri Gaming Commission regulations on the 13 licensed casino properties. The number of licensed casino properties went down to 12 with the closing of the President Casino and the subsequent surrendering of their Gaming License to the Missouri Gaming Commission. This license was later awarded to Isle of Capri who is currently building a casino in Cape Girardeau scheduled to open in 2012. Troopers assigned to the Enforcement Units conducted 2,275 criminal investigations, made 3,300 arrests, generated 8,860 Gaming Reports and processed 666 disassociated persons (problem gamblers).

All four sections of the Patrol's Gaming Division are provided clerical support from the Administrative Office Support Assistant, Mrs. Jill E. Spekhals, Information Analyst, Ms. Faith A. Anderson and Student Intern Ms. Caitlin P. Fall.

The following charts depict arrests and other activities for all casinos statewide:



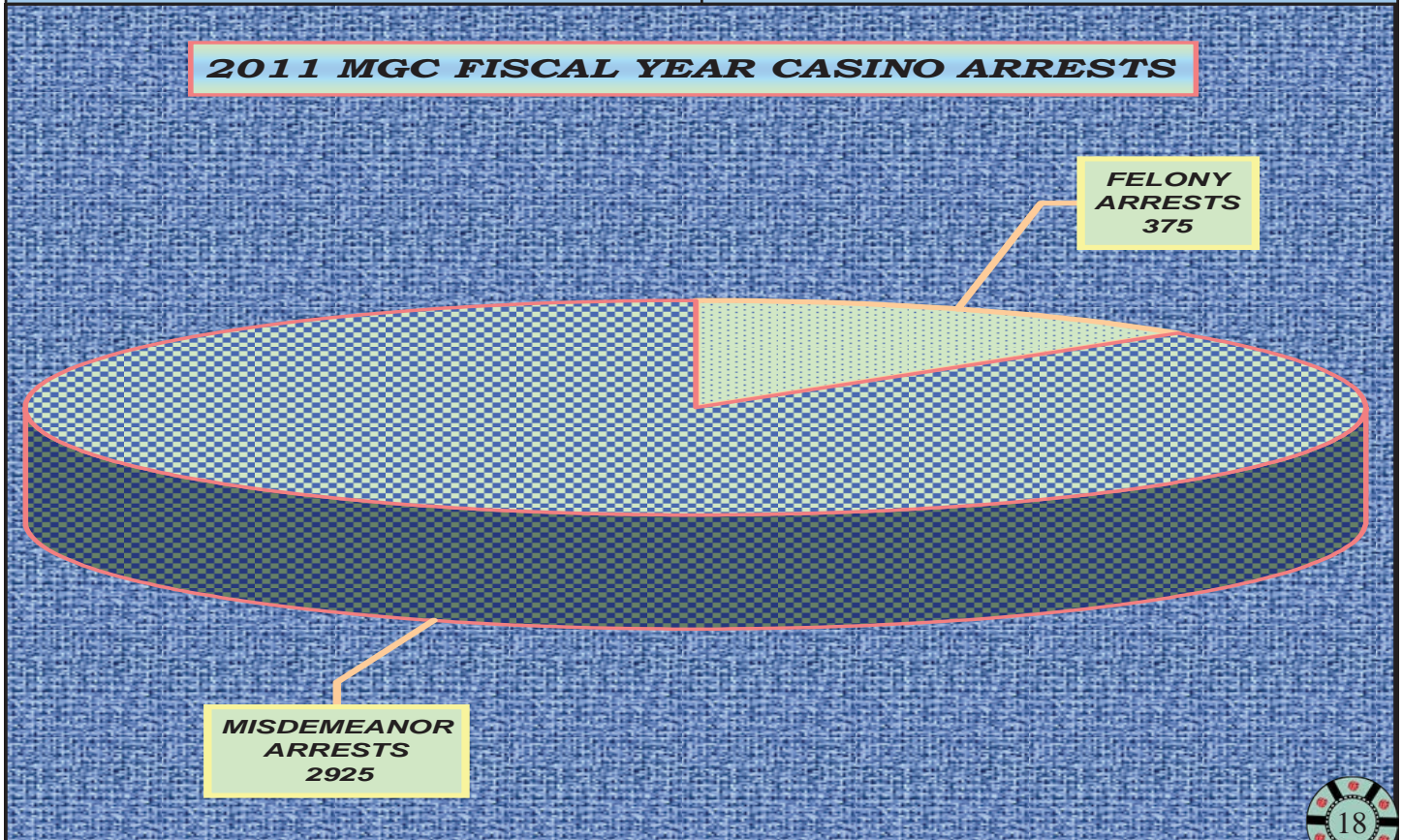
**2011 MGC FISCAL YEAR  
CASINO ARREST TOTALS**

BOAT	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
AMERISTAR KC	17	26	14	37	12	19	13	43	29	37	54	45	346
AMERISTAR SC	25	29	36	25	12	22	32	28	36	42	42	21	350
ARGOSY	32	20	16	19	27	25	22	27	27	29	6	24	274
HARRAH'S MH	39	17	26	29	16	11	21	16	17	8	25	9	234
HARRAH'S NKC	22	27	16	7	14	18	21	22	5	29	9	5	195
IOC-BN	4	6	3	4	7	4	7	12	12	6	1	4	70
IOC-KC	22	36	24	37	40	19	67	20	18	42	37	31	393
LADY LUCK/IOC	1	2	0	2	6	1	1	3	7	2	1	3	29
LUMIERE PLACE	76	90	87	71	91	132	109	65	100	80	97	96	1094
MARK TWAIN	0	8	2	2	1	4	5	4	2	4	0	2	34
RIVER CITY	22	12	22	16	15	17	20	23	26	41	8	26	248
ST. JO	1	3	1	3	4	6	3	4	3	1	2	2	33
<b>TOTALS</b>	<b>261</b>	<b>276</b>	<b>247</b>	<b>252</b>	<b>245</b>	<b>278</b>	<b>321</b>	<b>267</b>	<b>282</b>	<b>321</b>	<b>282</b>	<b>268</b>	<b>3300</b>

\*TOTALS OBTAINED FROM MSHP GAMING DIVISION DISTRICTS  
FISCAL YEAR: JULY 01, 2010 - JUNE 30, 2011

**2011 MGC FISCAL YEAR  
CASINO ARREST TOTALS**

FELONY ARRESTS	MISDEMEANOR ARRESTS
<b>375</b>	<b>2925</b>
<b>TOTAL ARRESTS</b>	<b>3300</b>



\*TOTALS OBTAINED FROM MSHP GAMING DIVISION FOR JULY 01, 2010 - JUNE 30, 2011



# Disassociated Persons Program

MGC has a statewide voluntary self-exclusion program, also known as the List of Disassociated Persons, providing problem and compulsive gamblers with a means to acknowledge they have a problem and to take personal responsibility for it. There were 15,853 individuals on the List at the close of Fiscal Year 2011.

In addition, MGC is a member of the Missouri Alliance to Curb Problem Gambling. The Alliance is responsible for addressing the public health implications of gambling and problem gambling.

## List of Excluded Persons

The Commission's power to exclude persons from Missouri riverboat gaming casinos emanates from the Missouri Gaming Statute and, more specifically, the State Regulations. Under these provisions the Commission has the power and duty to exclude persons who have committed crimes of moral turpitude or gambling related crimes, as well as persons of unsavory reputation or persons on a valid and current exclusion list from another jurisdiction within the United States.

Our Involuntary Exclusion List is available to review online and can be accessed directly from the Commission's home page at [www.mgc.dps.mo.gov](http://www.mgc.dps.mo.gov). The involuntary exclusion list features identifying information and a photograph of each person on the list.

## Licensing

The Missouri Gaming Commission has statutory responsibility for licensing excursion gambling boats, their parent companies, suppliers of gaming equipment, and the officers, directors, trustees, proprietors, managing agents, and general managers thereof, as well as all employees participating in gaming operations within the state in any capacity. Licensing of entities and individuals ensures the businesses and employees involved in the gaming industry in Missouri meet the standards established by the Commission and are suitable to hold a license. Licensing staff currently administers the licensing and annual license renewal processes of twelve excursion gambling boats, six parent companies, thirty-four supplier licensees and applicants, twelve liquor licensees, and approximately 11,000 occupational licensees.

An enhanced statewide automated licensing system provides a vehicle through which each casino's human resources department can enter occupational licensee applicant data and submit license renewals via a web-based link. The system facilitates the commission's ability to license and track all entity and occupational licenses, as well as generate monthly invoices for fees associated with applications, licenses issued, duplicate licenses, and renewals. Licensing fees generate in excess of \$1.75 million per year, while background investigations conducted on licensees result in approximately \$1 million in reimbursable expenses.

### Financial Investigations

The Financial Investigations Section consists of former Internal Revenue Service analysts and investigators who are trained in the areas of corporate finance, organizational structures and SEC reporting and who possess the necessary expertise to complete comprehensive corporate financial and legal investigations. These investigators conduct background and financial investigations on corporate applicants, partnerships, limited liability companies, sole proprietorships and publicly traded corporations applying for gaming licenses in Missouri, as well as the officers, directors, trustees, proprietors, managing agents, general managers and beneficial shareholders thereof.

This corporate investigation includes a review of the financial viability of a company for the five-year period preceding the application, and incorporates reference checks with the SEC to determine if the company is or has been the subject of an investigation for any illegal activity.

Additionally, each registered publicly traded corporation is constantly monitored which includes a review of all SEC filings, forms and reports, press releases and other financial and legal disclosures.



**Missouri Gaming Commission Fund Balance Report**  
**Revenue from Cash Receipts**  
**Fiscal Year 2011 as of June 30, 2011**

**Beginning Balance** **\$1,824,041.96**

Revenue	
<b>License Fees</b>	
Gaming License Application Fee	\$530,000.00
Bingo License Fee	\$25,715.00
Bingo Hall Provider License	\$7,100.00
Bingo Supplier License	\$4,000.00
Bingo Manufacturer License	\$10,000.00
Level 1 Occupational License Application Fee	\$16,000.00
Level 2 Occupational License Application Fee	\$174,975.00
Supplier Level 2 Occupational Lic Application Fee	\$10,425.00
Supplier Level 2 Annual Occupational License Renewal	\$22,950.00
Gaming License Renewal Fee	\$225,000.00
Level 1 Occupational License Renewal Fee	\$12,800.00
Level 2 Occupational License Renewal Fee	\$485,250.00
Supplier License Application Fee	\$40,000.00
Supplier Annual License Renewal Fee	\$127,074.23
Replacement Gaming License	\$13,635.00
Class A - Key License Renewal Fee	\$27,250.00
Supplier Key & Level 1 Application Fee	\$23,000.00
Supplier Key & Level 1 License Fee	\$22,624.52
Junket Supplier Application Fee	\$1,000.00
Junket Supplier License Fee	\$500.00
Liquor License	\$7,000.00
<b>Total License Fees</b>	<b>\$1,786,298.75</b>
<b>Reimbursements</b>	
MGC Reimbursement - Company Background	\$63,615.62
MGC Reimbursement - Level 1 Background	\$258,447.53
MGC Reimbursement - Supplier Background	\$711,621.63
MGC Reimbursement - Enforcement	\$13,268,258.00
<b>Total Reimbursements</b>	<b>\$14,301,942.78</b>
<b>Other Income</b>	
Admission Fees	\$54,296,354.00
Gaming Commission Administrative Income	\$53.17
Witness Fees	\$94.12
Time Deposits Interest	\$1,923.03
US/Agency Securities Interest	\$21,688.92
Employee Personal Exp Reimbursement	\$544.46
Transfer in of Bingo Fund Balance	\$1,038.09
Vendor Refunds	\$4,919.63
Rebates	\$2,881.22
<b>Total Other Income</b>	<b>\$54,329,496.64</b>
<b>Total All Revenue</b>	<b>\$70,417,738.17</b>

Gaming Commission Expenses	
Salaries	\$12,193,859.70
Fringe Benefits	\$7,371,148.15
Travel In-State	\$118,173.66
Travel Out-of-State	\$88,385.01
Supplies	\$74,900.55
Professional Development	\$55,771.27
Communication Serv & Supplies	\$254,037.22
Professional Services	\$383,066.93
Housekeeping & Janitor Services	\$4,135.37
Maintenance & Repair Services	\$184,972.35
Computer Equipment	\$260,800.09
Office Equipment	\$18,193.50
Other Equipment	\$7,320.16
Property and Improvements	\$6,314.79
Building Lease Payments	\$2,498.53
Equipment Rental & Leases	\$568.00
Building Lease Payments	\$492,119.50
Miscellaneous Expenses	\$9,817.31
<b>Total MGC Expenses</b>	<b>\$21,526,082.09</b>
<b>Other Expense &amp; Transfers</b>	
Attorney General Salaries	\$91,891.92
Attorney General Expense & Equipment	\$35,694.34
MSHP Vehicle Maintenance	\$254,115.44
MSHP Gasoline	\$449,923.00
MSHP Academy PS	\$153,536.56
MSHP Academy E&E	\$79,527.76
MSHP Admin PS	\$31,716.00
MSHP Institution	\$50,281.00
Refunds	\$27,850.00
Juvenile Court Diversion	\$498,624.78
<b>Total Other Expenses &amp; Transfers</b>	<b>\$1,673,160.80</b>
<b>Appropriated Transfers</b>	
Veterans Commission CI Trust Fund	\$6,600,000.00
Missouri National Guard Trust Fund	\$4,000,000.00
Missouri College Guarantee Fund Transfer	\$5,000,000.00
Early Childhood Development Fund Transfer FY 2011	\$29,174,580.50
Early Childhood Development Fund Transfer FY 2010	\$1,824,041.96
Compulsive Gamblers Fund Transfer FY 2011	\$297,683.81
Cost Allocation Plan Transfer to General Revenue	\$718,609.00
<b>Total Appropriated Transfers</b>	<b>\$47,614,915.27</b>
<b>Total All Expenses &amp; Transfers</b>	<b>\$70,814,158.16</b>
<b>Cash Balance*</b>	<b>\$1,427,621.97</b>

\*On July 8, 2011 the remaining cash balance was distributed to the Early Childhood Development Education and Care Fund.



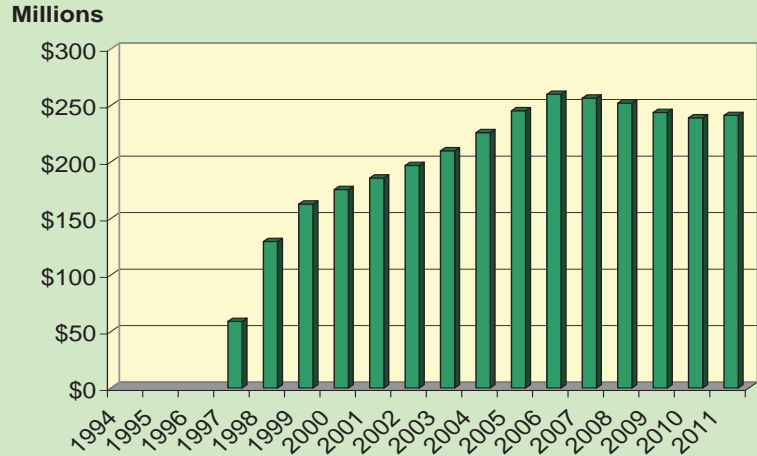
# Ameristar Casino Kansas City

General Manager: Sean Barnard  
 3200 N. Ameristar Drive  
 Kansas City, Missouri 64161  
 (816) 414-7000

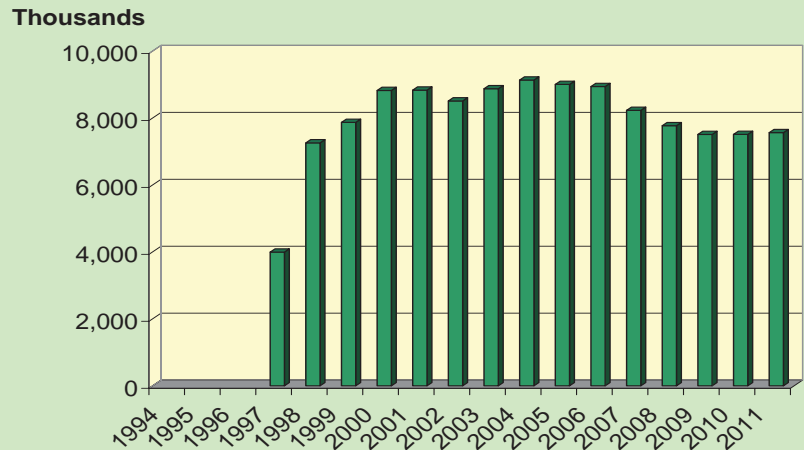
Date Licensed: December 19, 2000  
 Gaming Space: 140,000 Square Feet  
 Electronic Gaming Devices: 2,840  
 Table Games: 74  
 Buffet, (6) Specialty Restaurants, Deli & Food Court  
 Parking Garage  
 200-Room Hotel  
 18-Screen Movie Theatre, Concert Hall

Total Capital Investment in Property since Company Purchase: \$413,551,300  
 Total Capital Investment in Property for Fiscal Year: \$10,013,712  
 Total Employee Compensation: \$42,219,108  
 Real Estate/Personal Property Tax: \$4,370,699  
 State Sales Tax: \$1,608,797  
 State Withholding Tax on Jackpots: \$1,508,328  
 Federal Withholding Tax on Jackpots: \$1,566,709  
 City Lease Payments: \$215,000  
 Charitable Donations: \$415,770  
 Total Employment: 1,318  
 Minority Employment: 497  
 Female Employment: 603

### Fiscal Year Gaming Revenue



### Fiscal Year Admissions



## City of Kansas City

<b>Equipment</b>	<b>Adopted FY 2010-11</b>	<b>Adopted FY 2011-12</b>
City Fleet Replacement	\$5,974,245	\$6,836,645
<b>Capital Maintenance</b>		
<b>Roadways and Street Markings</b>		
Street Resurfacing	\$439,706	\$2,459,956
Street Markings	\$500,000	\$0
Sidewalks	\$300,000	\$300,000
Parks, Roads and Parking Lots	\$116,453	\$0
Boulevard Reconstruction	\$587,273	\$500,000
<b>Subtotal:</b>	<b>\$1,943,432</b>	<b>\$3,259,956</b>
<b>Streetlight System</b>		
Streetlight Upgrade Debt Service	\$6,686,088	\$6,668,128
Streetlight Maintenance	\$670,957	\$0
<b>Subtotal:</b>	<b>\$7,357,045</b>	<b>\$6,668,128</b>
<b>Public Facilities</b>		
Facilities Capital Maintenance	\$843,644	\$285,271
Zoo	\$100,000	\$0
Community Centers	\$500,000	\$500,000
Park Maintenance	\$351,460	\$0
Swimming Pool Maintenance	\$52,174	\$0
Lake Restoration	\$200,000	\$0
City Fountain Maintenance	\$353,000	\$0
Playground Equipment	\$300,000	\$0
Ballfield Renovation	\$125,000	\$0
<b>Subtotal:</b>	<b>\$2,825,278</b>	<b>\$785,271</b>
<b>Capital Maintenance Total:</b>	<b>\$12,125,755</b>	<b>\$10,713,355</b>
<b>Total Gaming Funds Allocated:</b>	<b>\$18,100,000</b>	<b>\$17,550,000</b>

SOURCE: City of Kansas City



New Compressed  
Natural Gas Vehicle



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

Improvements to  
the Gregg/Klice  
Community Center

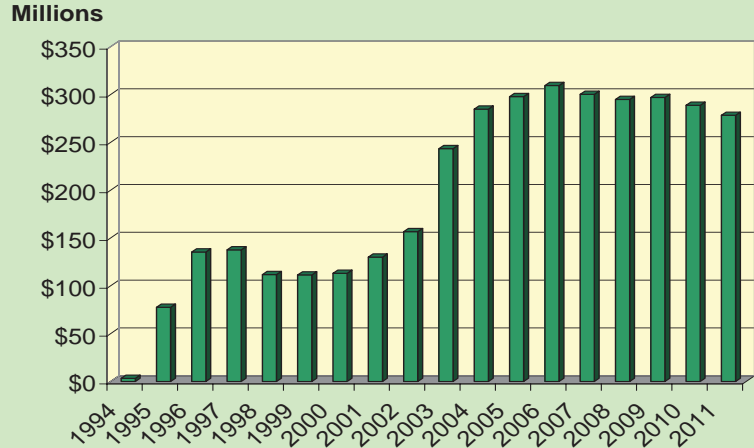
# Ameristar Casino St. Charles

General Manager: Jim Franke  
 1260 South Main Street  
 St. Charles, Missouri 63301  
 (314) 940-4300

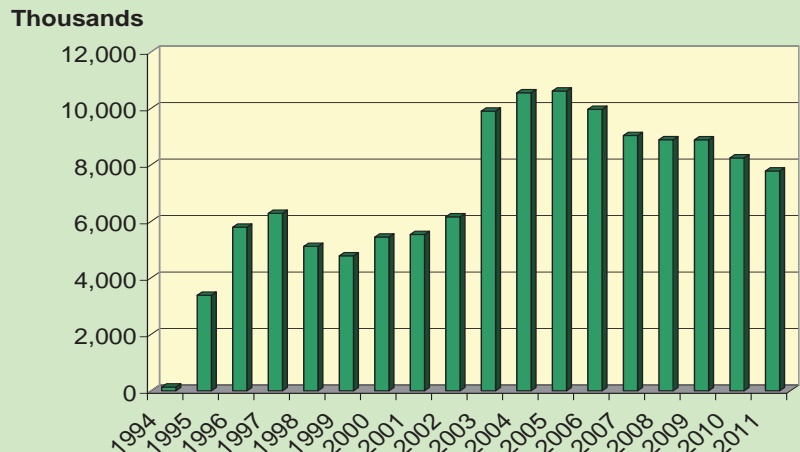
Date Licensed: December 19, 2000  
 Gaming Space: 130,000 Square Feet  
 Electronic Gaming Devices: 2,738  
 Table Games: 72  
 Buffet, (6) Specialty Restaurants & Deli  
 400-Room Hotel  
 Meeting space, Ballrooms  
 Parking Garage

Total Capital Investment in Property since Company  
 Purchase: \$764,508,766  
 Total Capital Investment in Property for  
 Fiscal Year: \$8,295,408  
 Total Employee Compensation: \$51,024,017  
 Real Estate/Personal Property Tax: \$6,632,352  
 State Sales Tax: \$2,128,334  
 State Withholding Tax on Jackpots: \$2,064,883  
 Federal Withholding Tax on Jackpots: \$1,783,679  
 Charitable Donations: \$220,098  
 Total Employment: 1,564  
 Minority Employment: 596  
 Female Employment: 730

### Fiscal Year Gaming Revenue



### Fiscal Year Admissions



**CITY OF ST. CHARLES**

<u>DESCRIPTION</u>	<u>Actual CY 2010</u>	<u>Budget CY 2011</u>	<u>Actual CY 2010</u>	<u>Budget CY 2011</u>
<b>Stormwater Projects:</b>			<b>Police Department:</b>	
Debt Service - Stormwater Bonds	840,000	780,000	Personnel Costs	2,649,551
Miscellaneous Stormwater Projects	100,000	250,000	Personnel Costs - Dare/SRO program	767,162
Misc Creek Bank stabilization	100,000	250,000	Total	3,416,713
NPDES program	20,000	20,000		
Creek bank cleaning	30,000	10,000	<b>Fire:</b>	
Boone's Lick Box Culvert	150,000		Personnel Costs	2,088,387
Cole Creek (Canary to Hunters Ridge)	400,000		Total	2,088,387
Cole Creek (Droste to Ruth)		850,000	<b>Economic Development/Redevelopment:</b>	
Oak Trail Flood Protection	450,000		Economic Development Fund	300,000
Sunset /Valley Drive Storm Sewer	350,000		Community Center Project	200,000
Bee-Jay Drive Storm Sewer	165,000		Arena Project	300,000
Boschert Creek (W Adams to Clark)		300,000	Total	800,000
Total	2,605,000	2,460,000	<b>Parks</b>	
			Accessible Playgrounds	220,000
			Total	220,000
<b>Street Projects:</b>			<b>Other Facilities</b>	
Street Contingency	70,000	100,000	Foundry Art Center	165,000
Sidewalk Extensions	60,000	30,000	Cemetery Office Refurbishment	80,000
Traffic Calming	15,000	15,000	Total	245,000
High Visibility Traffic Markings		80,000	<b>Facilities Maintenance:</b>	
Elm Street Widening	140,000		Senior Center Improvements	10,000
Street Lighting	55,000	60,000	ADA Upgrades - St Charles Historical Society	200,000
Bridge Maintenance	60,000	50,000	Undgerground Sprinkler @ Veteran's Memorial	5,000
Diekamp Lane Reconstruction	605,000		City Hall Repair & Renovation	330,000
Droste & Ruth Intersection Improvements		40,000	Holiday Lighting	30,000
Reconstruction of Hackmann Road @ Kettering		300,000	Total	240,000
Mercantile Sidewalk		140,000	<b>Other:</b>	
Street Sweeper		250,000	Personnel Costs	1,598,255
Platform Lift Truck		85,000	Facade Improvement - other	75,000
Anti-Icing System		200,000	Total	1,673,255
N. Fairgrounds Rd. Ext (Boone Ave to 1st Capitol)	1,700,000		Grand Total	5,440,000
Street Division Facility	130,000	440,000		4,250,000
Total	2,835,000	1,790,000		

SOURCE: City of St. Charles



Bee-Jay Drive Storm Sewer Project



New Town Boulevard Reconstruction

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



Buckingham Green, Park  
& College Creek Bank  
Stabilization





# Argosy Riverside Casino

General Manager: Ameet Patel

777 NW Argosy Parkway

Riverside, Missouri 64150

(816) 746-3100

Date Licensed: June 22, 1994

Gaming Space: 62,000 Square Feet

Electronic Gaming Devices: 1,894

Table Games: 39

Buffet, (2) specialty restaurants, Deli & Coffee House

258-Room Hotel

Meeting Space

Parking Garage

Total Capital Investment in Property since Company

Purchase: \$235,864,076

Total Capital Investment in Property for

Fiscal Year: \$7,822,744

Total Employee Compensation: \$36,583,454

Real Estate/Personal Property Tax: \$2,898,860

State Sales Tax: \$1,047,708

State Withholding Tax on Jackpots: \$1,476,881

Federal Withholding Tax on Jackpots: \$1,929,752

City Lease Payments: \$4,936,445

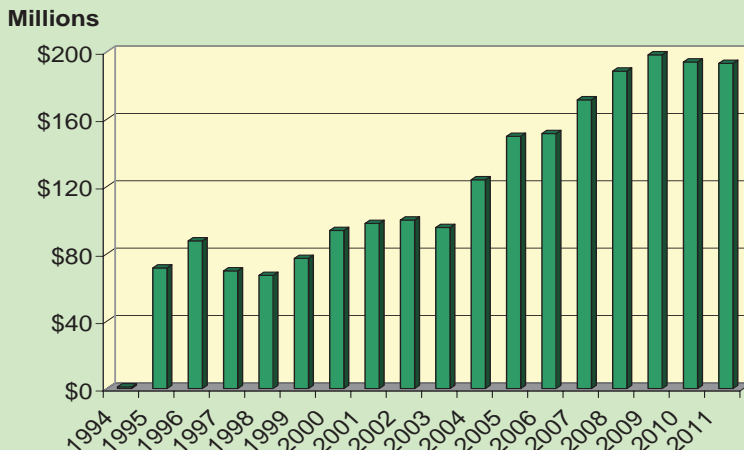
Charitable Donations: \$170,236

Total Employment: 946

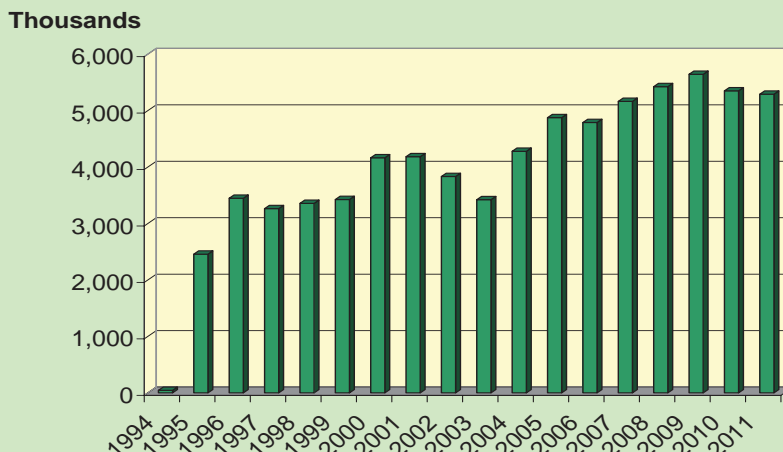
Minority Employment: 382

Female Employment: 492

## Fiscal Year Gaming Revenue



## Fiscal Year Admissions



# City of Riverside

## Assistance to Other Entities

Northland Health Care	\$	35,000
Miles of Smiles		15,000
United Community Services		15,000
Platte Senior Services		20,000
American Red Cross		5,000
Synergy		5,000
Park Hill School District Summer Reading		7,500
MOCSA		5,000
Joplin Assistance		6,443

## Major Thoroughfare/Infrastructure

Vivion Road Bridge & 48th Street	776,000
Street Maintenance Program	946,000
Northwood Rd	852,700
Facility Improvements	113,300

## Park Improvements

Park/Trail Improvements	371,700
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## Horizon Development Commitment

900 Acre Commerical Park	8,140,000
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## Equipment Purchases

GIS	\$	29,300
Wayside Horns		140,800
City Signage		27,200
City Radio System		1,911,400
Public Works Equipment		39,800
Public Safety Vehicles		122,800
Fire Truck		500,000
Street Sweeper		186,600
Website Update		42,700
Telephone System Upgrades		167,200
Computer Equipment		51,500

## Community Services

Ambulance Services for Residents	48,900
Transit Services for Residents	40,000
Fire & Police Athletic League	7,000
City Wide Trash Collection	97,300
Residents Community Center	
Memberships	172,000
Master Plan Update	36,900

## Total for FY 2010-2011

\$ 14,935,043

SOURCE: City of Riverside



Renner Brenner Park  
Playground Equipment

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



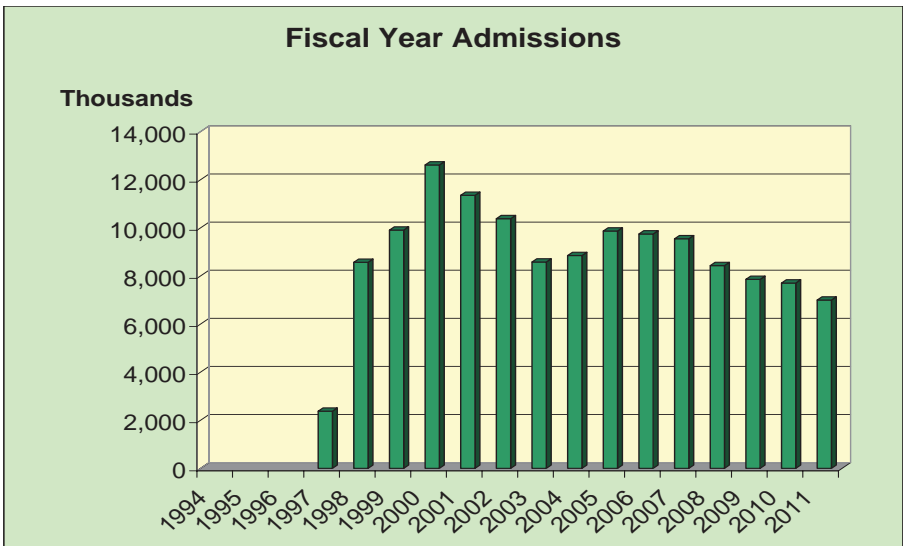
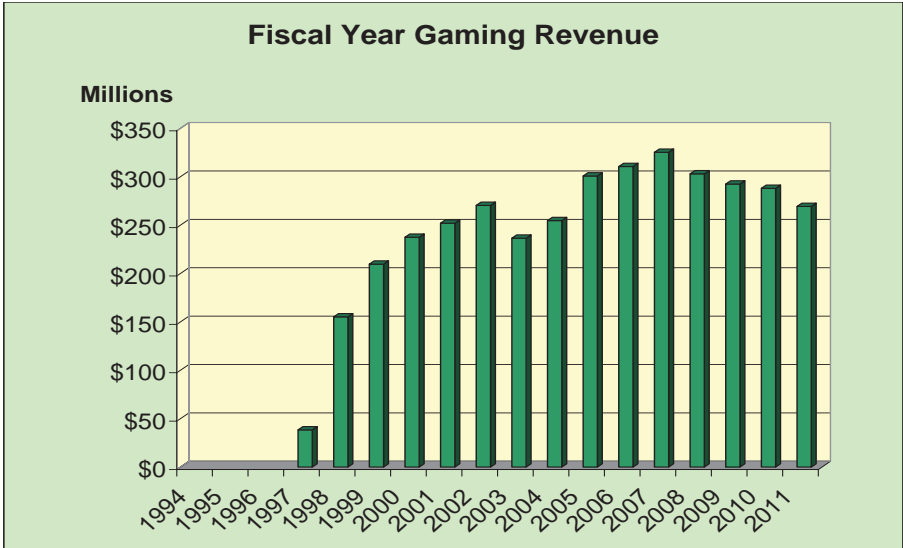
Fire Truck

# Harrah's Maryland Heights

General Manager: Michael St. Pierre  
 777 Casino Center Drive  
 Maryland Heights, Missouri 63146  
 (314) 770-8100

Date Licensed: March 11, 1997  
 Gaming Space: 120,000 Square Feet  
 Electronic Gaming Devices: 2,503  
 Table Games: 86  
 Buffet, (4) specialty restaurants, Coffee House & Deli  
 502-Room Hotel  
 Meeting Space  
 Parking Garage

Total Capital Investment in Property since Company Purchase: \$541,516,214  
 Total Capital Investment in Property for Fiscal Year: \$3,059,702  
 Total Employee Compensation: \$47,546,621  
 Real Estate/Personal Property Tax: \$6,622,503  
 State Sales Tax: \$1,130,209  
 State Withholding Tax on Jackpots: \$3,200,998  
 Federal Withholding Tax on Jackpots: \$2,180,626  
 Charitable Donations: \$40,734  
 Total Employment: 1,349  
 Minority Employment: 583  
 Female Employment: 652



# City of Maryland Heights

## 2010 General Fund

Operating expenses-Police Department	\$1,400,000
Other operating costs	2,241,858
<b>Total Operating Expenses</b>	<b>3,641,858</b>
Residential trash, recycling, and yard waste services	1,668,830
<b>Total General Fund</b>	<b>5,310,688</b>

## 2010 Parks Fund

Provides funding for park and recreation programs	<b>479,600</b>
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## 2010 Capital Improvement Projects

Street maintenance-concrete and asphalt	1,416,568
Cumberland Ave	327,906
Park Land Acquisition	184,590
Parkwood Lane	2,515,756
Craigshire Drive	1,893,665
Lackland Road	1,689,713
Essex Avenue	1,240,778
Reading Avenue	218,439
Other street improvements	241,538
Dorsett Road Walkway	250,000
Westline Industrial Drive	1,911,068
Dorsett Road at Progress Parkway improvements	3,018,124
Public Works Dump Truck	253,711
Computer software upgrades	128,575
Capital improvement project management	414,000
<b>Total Capital Improvement Expenditures</b>	<b>15,704,431</b>

**Total expenditures in 2010 of gaming funds** **\$21,494,719**

**Gaming taxes received-2010** **\$13,192,688**

**Use of gaming taxes received in prior years** **\$8,302,031**

SOURCE: City of Maryland Heights



Lackland Road



Parkwood Lane



Westline Industrial Drive

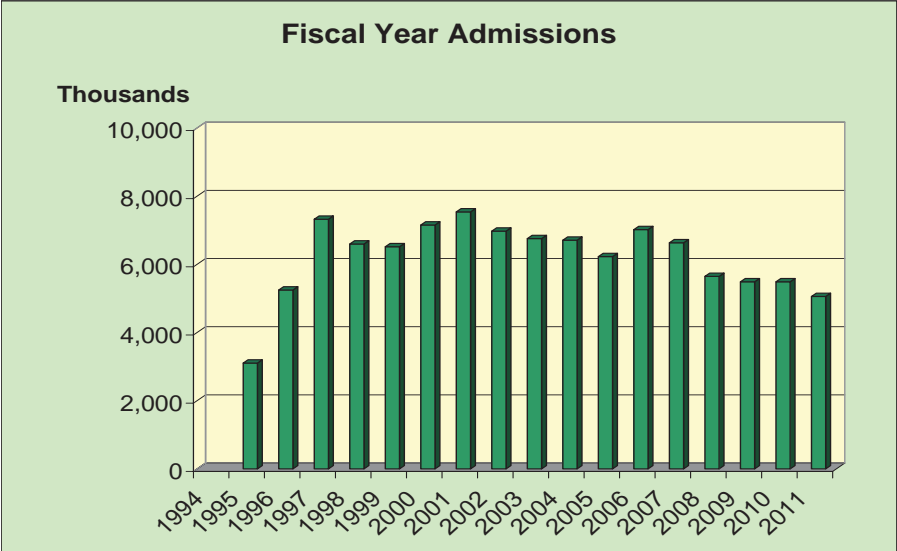
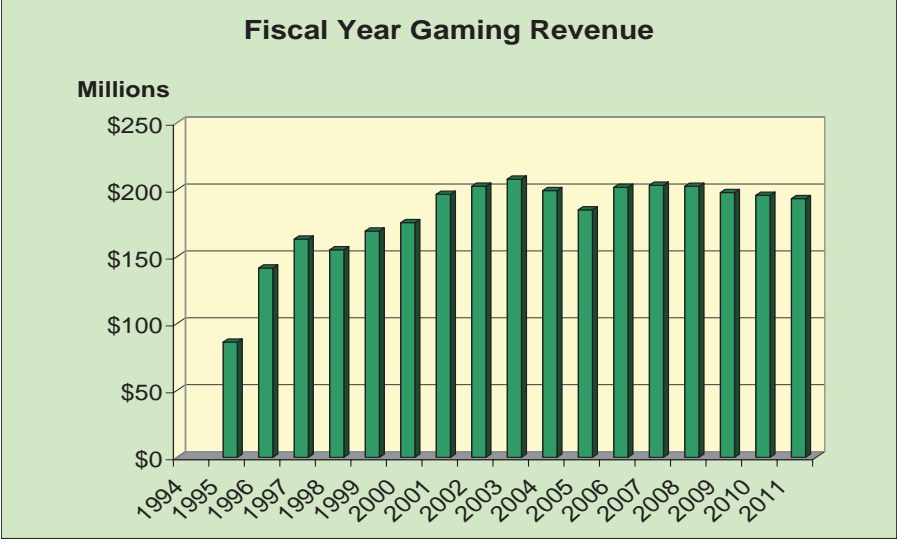
*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Harrah's North Kansas City

General Manager: Thomas Cook  
 One Riverboat Drive  
 North Kansas City, Missouri 64116  
 (816) 472-7777

Date Licensed: September 22, 1994  
 Gaming Space: 63,300 Square Feet  
 Electronic Gaming Devices: 1,585  
 Table Games: 62  
 Buffet, (4) specialty restaurants, Coffee House  
 200-Room Hotel  
 Meeting Space  
 Parking Garage

Total Capital Investment in Property since Company Purchase: \$335,246,533  
 Total Capital Investment in Property for Fiscal Year: \$1,730,736  
 Total Employee Compensation: \$38,399,443  
 Real Estate/Personal Property Tax: \$3,646,022  
 State Sales Tax: \$989,629  
 State Withholding Tax on Jackpots: \$1,995,438  
 Federal Withholding Tax on Jackpots: \$1,563,047  
 City Lease Payments: \$3,846,296  
 Charitable Donations: \$475,442  
 Total Employment: 1,061  
 Minority Employment: 360  
 Female Employment: 503



# City of North Kansas City

	Fiscal Year 2009-2010 Actual Expenditures	Fiscal Year 2010-2011 Approved Budget		Fiscal Year 2009-2010 Actual Expenditures	Fiscal Year 2010-2011 Approved Budget
<b>Public Relations</b>			<b>Equipment</b>		
Branding Committee	\$ 9,868	\$ 2,000	Administration	\$ 6,481	\$ 30,000
Business Council	31,708	25,000	Fire Department	159,197	275,000
Centennial Celebration	3,059	30,000	Police Department	1,058,200	237,900
Second Saturdays & Jazz Jam	18,526	27,000	Public Works - Buildings & Grounds	8,151	5,000
Employee Wellness Program	20,027	23,700	Codes Compliance	20,303	-
Friday in the Park	9,806	11,000	<b>Total Equipment</b>	<b>\$ 1,252,332</b>	<b>\$ 547,900</b>
Neighborhood Day	2,676	5,000	<b>Information Technology</b>		
Regional Forensic Lab	-	55,000	Police Department	\$ -	\$ 200,780
Safety Committee	-	3,500	Interdepartmental	110,420	63,500
Saturday in the Square	3,568	-	<b>Total Information Technology</b>	<b>\$ 110,420</b>	<b>\$ 264,280</b>
Snake Saturday Parade	40,478	40,000	<b>Infrastructure</b>		
Snake Saturday BarBQ	10,000	10,000	<b>Infrastructure</b>	<b>\$ 28,747</b>	<b>\$ 910,000</b>
Summer Funfest - Cruise Night	12,000	12,000	<b>Land Acquisition</b>	<b>\$ 11,382,684</b>	<b>\$ 14,489,320</b>
Winter Wonderland	5,883	10,000	<b>Land Improvements</b>	<b>\$ 21,872</b>	<b>\$ 120,000</b>
<b>Total Services &amp; Public Relations</b>	<b>\$ 240,832</b>	<b>\$ 818,400</b>	<b>Partnerships</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Building Improvements</b>			<b>Interfund Transfers Out</b>		
Fire Department			Transfer to General Fund	\$ -	\$ 2,300,000
Station 2 Generator	\$ -	\$ 80,000	Transfer to Park Fund	55,000	55,000
Garage Doors & Exhaust Systems	11,858	-	Transfer to Health Insurance Reserve	85,000	73,200
Administration			Transfer to Library Fund	4,000	4,000
City Hall Security Rehab	150,917	-	Transfer to Library Reserve	200,000	200,000
City Hall Ladder Safety Cage	-	6,500	Transfer to Communications Fund	658,000	542,300
Public Works - Buildings & Grounds			Transfer to Water Fund	1,100,000	-
Building Security System	10,996	-	<b>Total Interfund Transfers Out</b>	<b>\$ 2,102,000</b>	<b>\$ 3,174,500</b>
<b>Total Building Improvements</b>	<b>\$ 173,771</b>	<b>\$ 86,500</b>	<b>Total Expenditures</b>	<b>\$ 15,312,658</b>	<b>\$ 20,510,900</b>

SOURCE: City of North Kansas City



North Kansas City  
Community Center

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



Gentry Park



North Kansas City  
Police Department



# Isle of Capri - Boonville

General Manager: Barron Fuller  
 100 Isle of Capri Boulevard  
 Boonville, MO 65233  
 (660) 882-1200

Date Licensed: December 6, 2001  
 Gaming Space: 28,000 Square Feet  
 Electronic Gaming Devices: 991  
 Table Games: 19  
 Buffet, (1) Specialty Restaurant & Deli  
 Meeting Space, Ballroom  
 120-Room Hotel

Total Capital Investment in Property since Company  
 Purchase: \$99,456,000

Total Capital Investment in Property for  
 Fiscal Year: \$1,901,000

Total Employee Compensation: \$13,944,000

Real Estate/Personal Property Tax: \$600,000

State Sales Tax: \$323,000

State Withholding Tax on Jackpots: \$845,000

Federal Withholding Tax on Jackpots: \$1,293,000

Charitable Donations: \$69,000

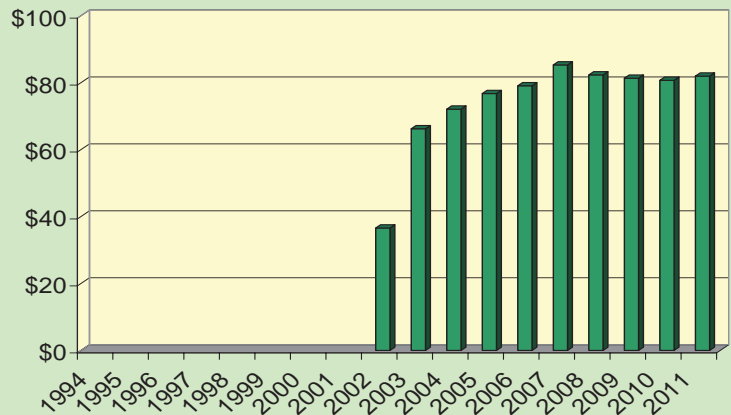
Total Employment: 493

Minority Employment: 38

Female Employment: 269

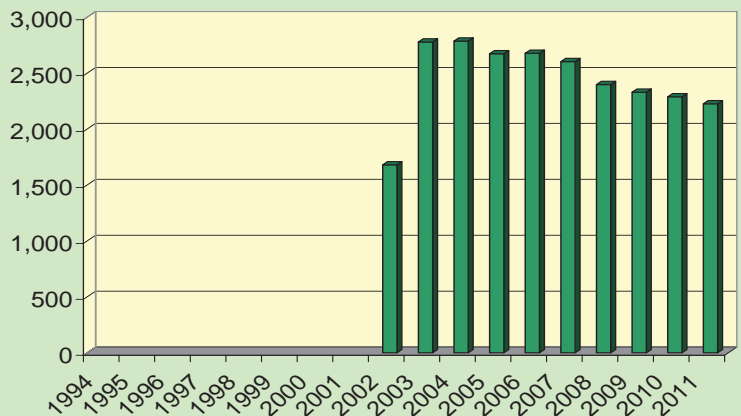
### Fiscal Year Gaming Revenue

Millions



### Fiscal Year Admissions

Thousands



**CITY OF BOONVILLE**

<u>Expenditures</u>	<u>FY 2010-2011</u>	<u>Expenditures</u>	<u>FY 2010-2011</u>
Audit fees	\$ 1,120	Wastewater Plant - Sewer Extension	\$ 11,158
Howard County Sheriff's Department	31,250	Wastewater - Lift Station Maintenance	23,747
Howard County Prosecuting Attorney	18,750	Summer Recreation Program	6,021
New Franklin Police Department	12,500	Ballfield Turf Program	1,613
Cooper County Sheriff's Department	43,750	Street Tree Maintenance	11,715
Cooper County Prosecuting Attorney	25,000	Police Cars (2)	48,013
Moniteau County Sheriff's Department	5,000	Computer Equipment	1,596
Mustang	18,000	Drainage Projects	294,553
City of Otterville	1,000	Street Overlay Program	394,347
City of Bunceton	1,000	Demolitions	5,839
City of Pilot Grove	2,000	Insurance - Property/Business Interruption	36,978
City of Prairie Home	1,000	Codification	4,355
Boonslick Y.M.C.A.	64,800	Riviera Drive	19,931
Unlimited Opportunities	7,000	Planning Related	29,566
Friends of Historic Boonville	2,500	ADA Projects	21,843
Boonville Jaycees	2,000	Miscellaneous Engineering	11,973
Neighbors Helping Neighbors	12,164	Claims/Insurance Deductible	18,242
Boonville Farmer's Market	1,000	Street Department Equipment	49,677
Concerned Citizens for Black Community	2,500	Southeast Sewer Project	370,503
Boonslick Senior Center	10,000	Police Canine & Training	5,564
Transfer to General Fund (Operations)	770,000	Sidewalk Program	7,527
Transfer to Solid Waste	20,000	Park, Health, Street Equipment	119,754
Debt Service Payment 2008 and 2010 COP's	685,399	Parking Lot	17,500
Water Line - Krohn Tower to Poplar	134,590	Visitor Center	50,000
Water Plant - Chemical Monitoring System	8,628	Park Slope Stabilizations	26,869
Water Plant - Basin Scrapper Repair	46,499	Siren (Warning) Maintenance	7,639
Water Plant - Clean Filter Media	34,858	Rural Street Pipe Repairs	37,603
Water Plant - Yard Valves/Piping	22,077	Other Various Small Items	74,465
Water Plant - Concrete Repair	15,000		
Water Plant - Pump Work for Tower	108,191		
Water Plant - Lower Level Ventilation	13,432		
Water Plant - Metering System/Box	72,944		
Wastewater Plant - Disinfection Project	19,223		
Wastewater Plant - Repair Valve Splitter Box	29,036		
Wastewater Plant - Telemetry to Lift Station (2)	35,198		
Wastewater Plant - Engineering Study	35,480		
Wastewater Plant - Collection System - Rehab	87,379		
Water Plant - CO <sub>2</sub> Injection Project	240,061		
		<b>TOTAL</b>	<b>\$ <u>4,348,920</u></b>

SOURCE: City of Boonville



City Pool

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



CO<sub>2</sub> Tank



# Isle of Capri - Kansas City

General Manager: Chet Koch  
 1800 E. Front Street  
 Kansas City, Missouri 64120  
 (816) 855-7777

Date Licensed: June 6, 2000  
 Gaming Space: 45,300 Square Feet  
 Electronic Gaming Devices: 1,163  
 Table Games: 22  
 Buffet, (1) Specialty Restaurant & Deli  
 Parking Garage

Total Capital Investment in Property since Company  
 Purchase: \$98,177,114

Total Capital Investment in Property for  
 Fiscal Year: \$3,066,614

Total Employee Compensation: \$18,900,784

Real Estate/Personal Property Tax: \$516,026

State Sales Tax: \$265,260

State Withholding Tax on Jackpots: \$369,400

Federal Withholding Tax on Jackpots: \$666,039

City Lease Payments: \$2,759,269

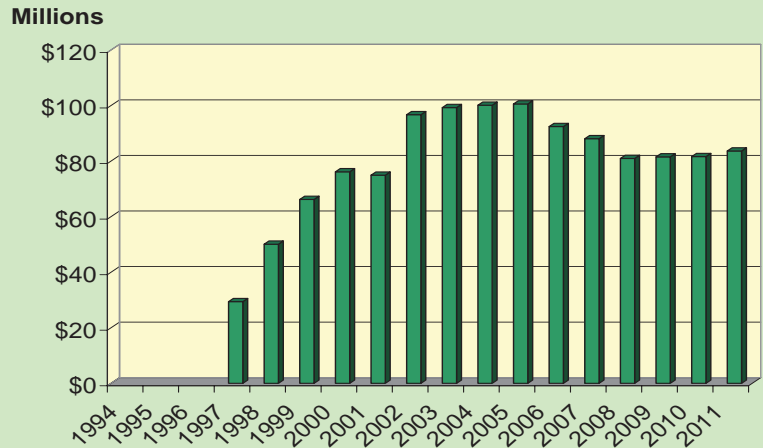
Charitable Donations: \$56,043

Total Employment: 485

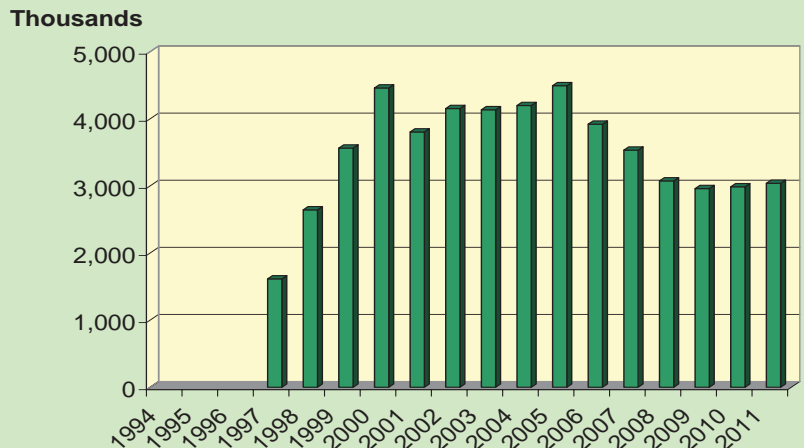
Minority Employment: 237

Female Employment: 217

### Fiscal Year Gaming Revenue



### Fiscal Year Admissions



## City of Kansas City

<b>Equipment</b>	<b>Adopted FY 2010-11</b>	<b>Adopted FY 2011-12</b>
City Fleet Replacement	\$5,974,245	\$6,836,645
<b>Capital Maintenance</b>		
<b>Roadways and Street Markings</b>		
Street Resurfacing	\$439,706	\$2,459,956
Street Markings	\$500,000	\$0
Sidewalks	\$300,000	\$300,000
Parks, Roads and Parking Lots	\$116,453	\$0
Boulevard Reconstruction	\$587,273	\$500,000
<b>Subtotal:</b>	<b>\$1,943,432</b>	<b>\$3,259,956</b>
<b>Streetlight System</b>		
Streetlight Upgrade Debt Service	\$6,686,088	\$6,668,128
Streetlight Maintenance	\$670,957	\$0
<b>Subtotal:</b>	<b>\$7,357,045</b>	<b>\$6,668,128</b>
<b>Public Facilities</b>		
Facilities Capital Maintenance	\$843,644	\$285,271
Zoo	\$100,000	\$0
Community Centers	\$500,000	\$500,000
Park Maintenance	\$351,460	\$0
Swimming Pool Maintenance	\$52,174	\$0
Lake Restoration	\$200,000	\$0
City Fountain Maintenance	\$353,000	\$0
Playground Equipment	\$300,000	\$0
Ballfield Renovation	\$125,000	\$0
<b>Subtotal:</b>	<b>\$2,825,278</b>	<b>\$785,271</b>
<b>Capital Maintenance Total:</b>	<b>\$12,125,755</b>	<b>\$10,713,355</b>
<b>Total Gaming Funds Allocated:</b>	<b>\$18,100,000</b>	<b>\$17,550,000</b>

SOURCE: City of Kansas City



Repaving Roads  
throughout the City

Compressed Natural Gas  
Truck Fleet Maintenance



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Lady Luck of Caruthersville

General Manager: Lyle Randolph  
 777 E. 3rd Street  
 Caruthersville, Missouri 63830  
 (573) 333-1000

Date Licensed: April 27, 1995  
 Gaming Space: 21,400 Square Feet  
 Electronic Gaming Devices: 595  
 Table Games: 14  
 (1) Specialty Restaurant  
 RV Park (27-space)

Total Capital Investment in Property since Company  
 Purchase: \$55,852,744

Total Capital Investment in Property for  
 Fiscal Year: \$1,189,798

Total Employee Compensation: \$8,845,538

Real Estate/Personal Property Tax: \$299,596

State Sales Tax: \$156,659

State Withholding Tax on Jackpots: \$152,396

Federal Withholding Tax on Jackpots: \$127,787

Charitable Donations: \$126,518

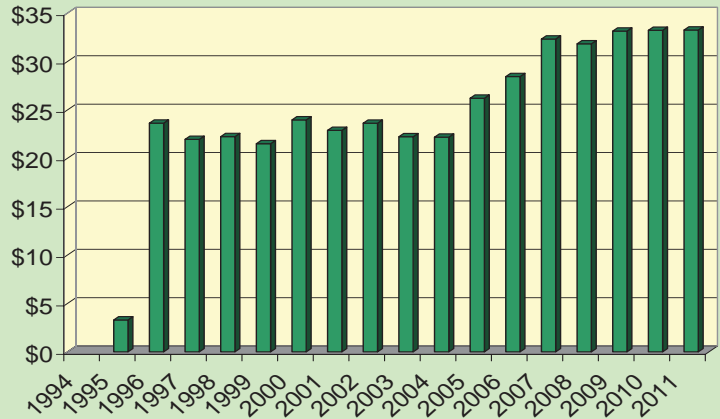
Total Employment: 312

Minority Employment: 107

Female Employment: 178

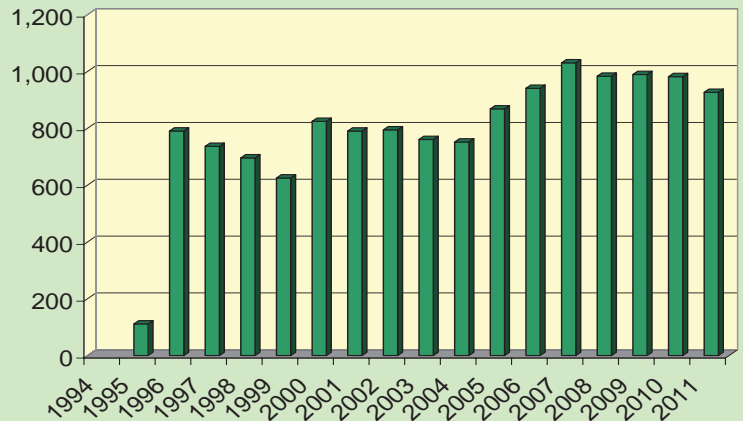
### Fiscal Year Gaming Revenue

Millions



### Fiscal Year Admissions

Thousands



# City of Caruthersville

<u>GAMING REVENUE EXPENDITURES</u>	2006-07	2007-08	2008-09	2009-10 BUDGET
<b><u>Drainage</u></b>				
Drainage		\$ 575,907.50	\$ 610,733.80	\$ 200,000.00
<b><u>Water/Wastewater Improvements</u></b>				
Water Tower Maintenance		\$ 12,646.00		
Sewer Line Replacement			\$ 229,545.50	
Lift Station Replacement		\$ 301,795.58		
<b><u>Street Improvements</u></b>				
Miscellaneous Street Improvements	\$ 18,431.98	\$ 27,879.18		\$ 200,000.00
<b><u>Public Safety</u></b>				
CIF Funding	\$ 7,377.68	\$ 10,000.00		
Additional Police Officers	\$ 93,871.56		\$ 97,233.21	\$ 100,333.56
Fire Department Equipment				\$ 25,000.00
Humane Shelter Building		\$ 4,120.00	\$ -	
Police Computer Software		\$ 16,476.13		
Police Equipment			\$ 13,546.39	\$ 78,000.00
<b><u>Other Infrastructure</u></b>				
Sidewalks	\$ 1,392.50	\$ 725.00	\$ 1,272.40	\$ 10,000.00
Airport Improvements	\$ -		\$ 150,000.00	
Downtown Redevelopment			\$ 43,820.63	
Yardwaste Site			\$ 69,378.22	\$ 10,000.00
Demolition due to Tornado		\$ 41,500.00		
Riverfront Development			\$ 150,000.00	\$ 25,000.00
Cemetery Fencing	\$ 21,395.84			
Roof at Armory Building				\$ 40,000.00
Replace Phone System for City Hall				\$ 35,000.00
<b>TOTAL</b>	<b><u>\$ 142,469.56</u></b>	<b><u>\$ 991,049.39</u></b>	<b><u>\$ 1,365,530.15</u></b>	<b><u>\$ 723,333.56</u></b>

SOURCE: City of Caruthersville

Donated Building Being Restored with Gaming Funds

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

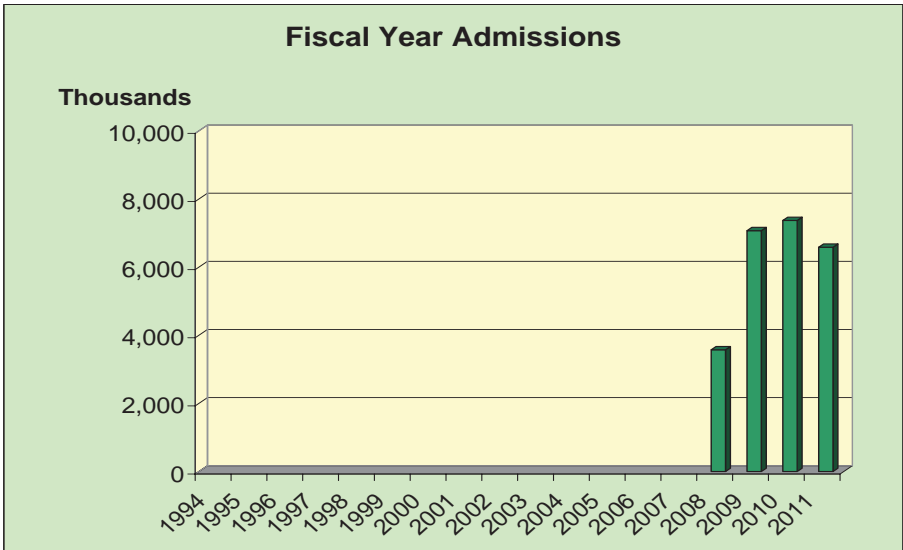
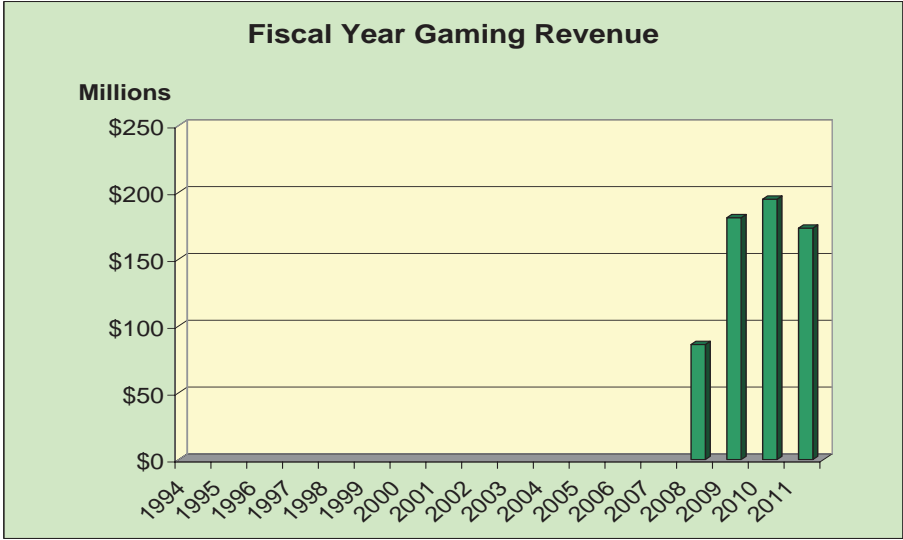


# Lumière Place

General Manager: Jeff Babinski  
 999 N. Second Street  
 St. Louis, MO 63102  
 (314) 881-7777

Date Licensed: December 19, 2007  
 Gaming Space: 75,000 Square Feet  
 Electronic Gaming Devices: 2,011  
 Table Games: 67  
 Buffet, (4) Specialty Restaurants, Coffee House  
 Meeting Space, Ballroom  
 294-Room Hotel  
 Parking Garage

Total Capital Investment in Property since Company  
 Purchase: \$569,082,558  
 Total Capital Investment in Property for  
 Fiscal Year: \$7,750,869  
 Total Employee Compensation: \$40,547,280  
 Real Estate/Personal Property Tax: \$7,087,526  
 State Sales Tax: \$1,260,035  
 State Withholding Tax on Jackpots: \$1,029,361  
 Federal Withholding Tax on Jackpots: \$1,027,277  
 Charitable Donations: \$234,156  
 Total Employment: 1,346  
 Minority Employment: 723  
 Female Employment: 628



## City of St. Louis

### Sources of Gaming Revenue:

**Local Portion of AGR Tax - 2.1%:** Allocated to support police patrols, fire marine unit supplies and conduct public safety related capital improvements on the riverfront.

**Local Portion of Admission Fee - \$1.00:** Allocated primarily to the City's Capital Fund and Port Authority. These funds are budgeted each year for items such as arterial street paving, bridge repair, rolling stock replacement, public building improvements, development efforts, etc.

**Port Authority Lease (2% of AGR):** With the closure of the President Casino on the Landing in July, 2010, the City's Port Authority is no longer receiving lease payments.

	FY08	FY09	FY10 <sup>1</sup>	FY11	FY12
<b>Public Safety</b>					
Payment to Port Authority	\$ 140,000	\$ 140,000	\$ 140,000	\$ -	\$ -
Police Patrols	\$ 1,350,000	\$ 2,350,000	\$ 5,782,653	\$ 4,500,000	\$ 4,350,000
Fire Department Marine Unit Supplies	\$ 21,184	\$ 22,653	\$ 16,017	\$ 25,000	\$ 25,000
Flood Wall Improvements	\$ -	\$ 1,000,000	\$ 170,000	\$ 1,000,000	\$ -
<b>Subtotal</b>	<b>\$ 1,511,184</b>	<b>\$ 3,512,653</b>	<b>\$ 6,108,670</b>	<b>\$ 5,525,000</b>	<b>\$ 4,375,000</b>
<b>Capital Improvements</b>					
Capital Fund Contribution	\$ 4,200,000	\$ 5,750,000	\$ 9,980,000	\$ 5,285,000	\$ 5,885,000
<b>Subtotal</b>	<b>\$ 4,200,000</b>	<b>\$ 5,750,000</b>	<b>\$ 9,980,000</b>	<b>\$ 5,285,000</b>	<b>\$ 5,885,000</b>
<b>Economic Development</b>					
Payment to Port Authority	\$ 460,000	\$ 760,000	\$ 760,000	\$ 705,000	\$ 805,000
SLDC Economic Development (lease revenue)	\$ 989,308	\$ 459,833	\$ 407,386	\$ -	\$ -
<b>Subtotal</b>	<b>\$ 1,449,308</b>	<b>\$ 1,219,833</b>	<b>\$ 1,167,386</b>	<b>\$ 705,000</b>	<b>\$ 805,000</b>
<b>Total</b>	<b>\$ 7,160,492</b>	<b>\$ 10,482,486</b>	<b>\$ 17,256,056</b>	<b>\$ 11,515,000</b>	<b>\$ 11,065,000</b>

Note:

<sup>1</sup> FY10 actual gaming and lease revenue totaled \$13.5M. FY10 expenditures include appropriations of prior year surpluses of \$3.8M.

SOURCE: City of St. Louis



North Tucker Boulevard Projects



*Improvements  
Accomplished from  
Local Gaming  
Revenues*



# River City Casino

General Manager: Neil Walkoff  
 777 River City Casino Blvd.  
 St. Louis, MO 63125  
 (314) 388-7502

Date Licensed: March 1, 2010  
 Gaming Space: 90,000 Square Feet  
 Electronic Gaming Devices: 2,034  
 Table Games: 59  
 Buffet, (4) Specialty Restaurants, Coffee & Tea House

Total Capital Investment in Property since Company  
 Purchase: \$344,420,414

Total Capital Investment in Property for  
 Fiscal Year: \$1,851,967

Total Employee Compensation: \$31,594,980

Real Estate/Personal Property Tax: \$8,544,107

State Sales Tax: \$645,253

State Withholding Tax on Jackpots: \$1,263,393

Federal Withholding Tax on Jackpots: \$1,417,733

City Lease Payments: \$4,538,548

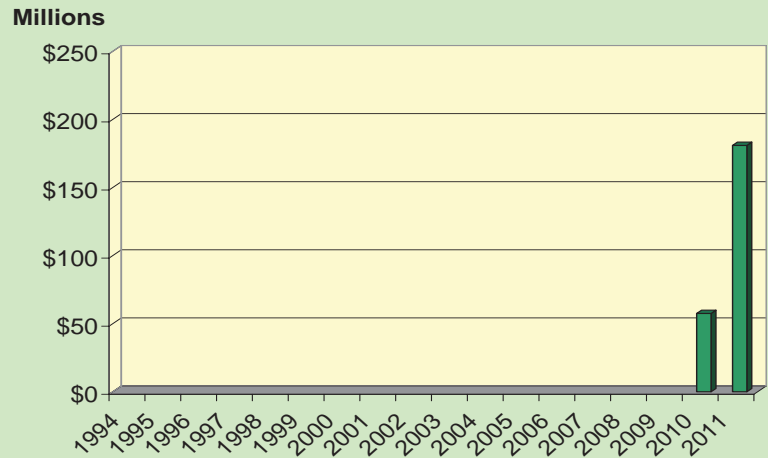
Charitable Donations: \$90,568

Total Employment: 979

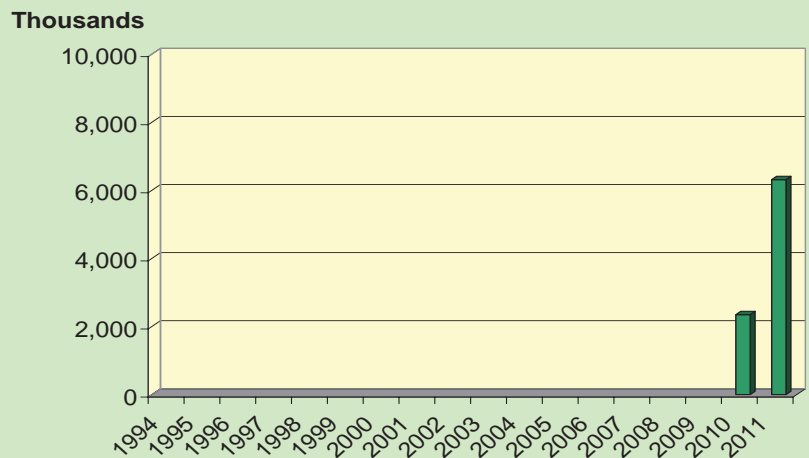
Minority Employment: 330

Female Employment: 382

### Fiscal Year Gaming Revenue



### Fiscal Year Admissions



## St. Louis County

### Revenues:

Admissions Tax	\$	6,301,772
Gaming Tax	\$	3,734,921
<b>Total</b>	\$	<b>10,036,693</b>

### Expenditures:

Casino-Related Operations Costs	\$	610,413
Police Crime Laboratory/911 Call Center	\$	208,052
Business Incubator Center	\$	250,211
General Public Safety Costs	\$	3,189,896
General Government Costs	\$	5,778,121
<b>Total</b>	\$	<b>10,036,693</b>

SOURCE: St. Louis County



Wellston Graduation

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

St. Louis  
Enterprise Center





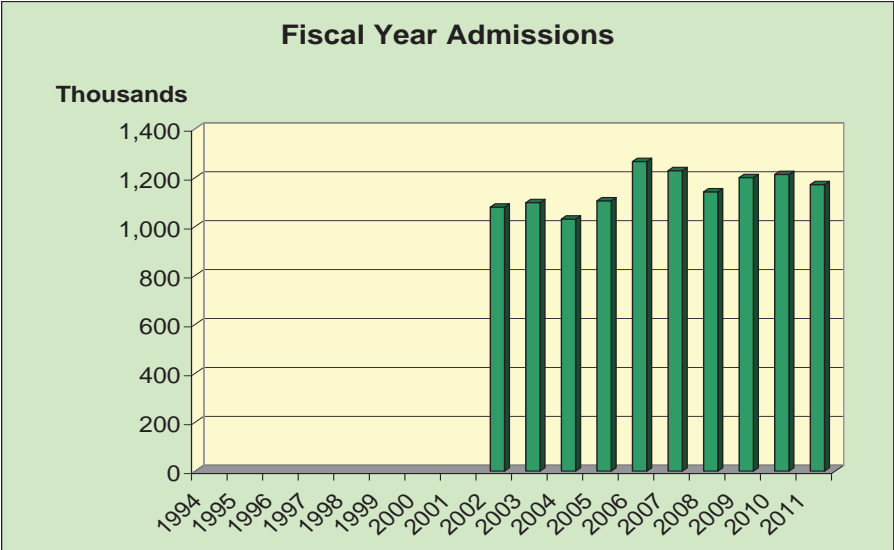
# Terrible's Mark Twain Casino

General Manager: Gerry Smriga  
 104 Pierce Street  
 LaGrange, Missouri 63448  
 (573) 655-4770

Date Licensed: February 1, 2005  
 Gaming Space: 18,000 Square Feet  
 Electronic Gaming Devices: 656  
 Table Games: 13  
 (1) Specialty Restaurant  
 Meeting Space

Total Capital Investment in Property since Company  
 Purchase: \$21,561,070  
 Total Capital Investment in Property for  
 Fiscal Year: \$1,652,713

Total Employee Compensation: \$5,529,278  
 Real Estate/Personal Property Tax: \$276,178  
 State Sales Tax: \$101,908  
 State Withholding Tax on Jackpots: \$213,721  
 Federal Withholding Tax on Jackpots: \$386,310  
 Charitable Donations: \$14,033  
 Total Employment: 311  
 Minority Employment: 35  
 Female Employment: 182



# City of LaGrange

## Department

## 2011/2012 Adopted Budget

### **Parks/ Recreation**

New Shelter House for Fishing Park	\$15,000.00
Various Park Upgrades	\$129,000.00

### **Economic Development**

Preparing Infrastructure for Industrial Park	\$250,000.00
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### **Streets**

Sidewalk Improvements	\$65,000.00
Road Maintenance	\$60,000.00

### **Water**

Water Well Rehabilitation	\$214,000.00
New Water Lines	\$45,000.00

### **Wastewater**

Sewer Line Repairs	\$100,000.00
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### **Public Safety**

Upgrade of Police Equipment	\$10,000.00
Vehicle	\$26,000.00
New Computers and Training Manuals	\$22,000.00
Upgrade of Fire Equipment	\$37,250.00
Replace Ambulance Vehicle Body	\$30,000.00

### **Total**

**\$1,003,250.00**

SOURCE: City of LaGrange



Ballpark Repairs including New Lighting, Fencing, Bathrooms & Concession Stand

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

Work on  
Water Wells



New Animal  
Shelter

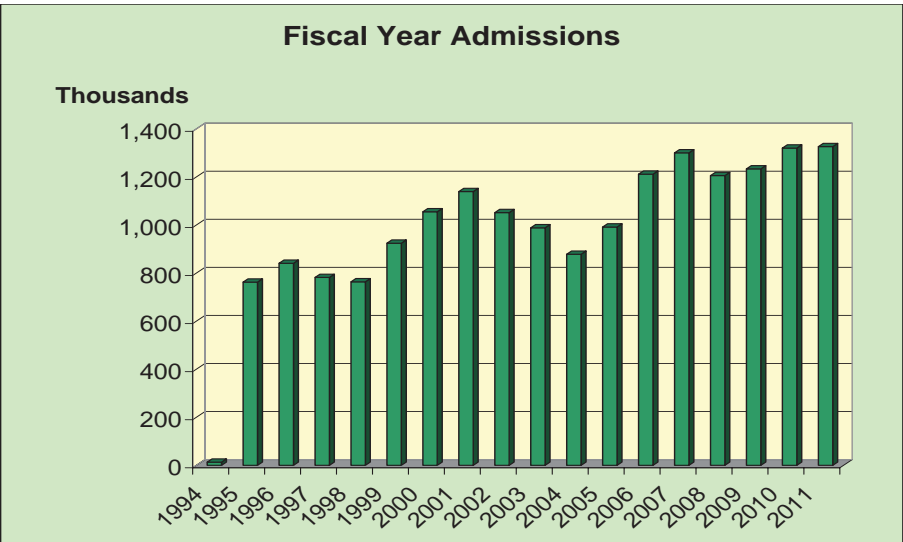


# Terrible's St. Jo Frontier Casino

General Manager: Craig Travers  
 777 Winners Circle  
 St. Joseph, Missouri 64505  
 (816) 279-5514

Date Licensed: February 1, 2005  
 Gaming Space: 18,000 Square Feet  
 Electronic Gaming Devices: 550  
 Table Games: 11  
 Buffet & (1) Specialty Restaurant  
 Meeting Space

Total Capital Investment in Property since Company Purchase: \$34,871,398  
 Total Capital Investment in Property for Fiscal Year: \$1,248,948  
 Total Employee Compensation: \$8,333,308  
 Real Estate/Personal Property Tax: \$269,106  
 State Sales Tax: \$230,924  
 State Withholding Tax on Jackpots: \$193,242  
 Federal Withholding Tax on Jackpots: \$362,742  
 Charitable Donations: \$132,289  
 Total Employment: 271  
 Minority Employment: 14  
 Female Employment: 144



# City of St. Joseph

CATEGORY	FY2009/10	FY2010/11
<b>City Sponsored Festivals / Celebrations</b>	62,000	60,000
Tour of Missouri	10,000	0
ANG "Sound of Speed" Air Show	15,000	0
<b>Downtown Development &amp; Revitalization</b>		
Downtown Clean-up Program	9,700	9,700
Downtown Revitalization DREAM Initiative	15,000	5,000
Downtown Partnership Contract	24,500	24,500
Allied Arts Contribution	10,000	25,000
<b>Infrastructure</b>		
Renovations at Heritage Softball Park	0	13,000
Living History Preserve Project	46,330	880
Civic Facilities Repairs	0	78,540
Phil Welsh Stadium Renovations	0	65,000
<b>Projects for Better Historic Preservation/ Property Maintenance Activity</b>	126,480	64,950
<b>Economic Development</b>		
Professional Services - Outside Legal Issues	150,000	144,300
Chamber of Commerce - Marketing Campaign	25,000	0
C of C - Economic Development Contract	165,000	165,000
Community Alliance Partnership	12,000	12,000
Industrial Life Science Institute	0	20,000
Ferguson Group	13,870	13,870
MO-KAN	25,000	25,000
Prof Services-City initiated Downtown TIF proj.	8,400	0
Shop St. Joe Campaign	2,000	0
<b>Equipment</b>	610	0
Outdoor Warning Siren Replacements	0	26,530
<b>Other</b>		
Public Awareness/Education	48,650	46,760
City's Rosecrans Airport-Operations Support	60,000	60,000
City's Parking Maintenance-Operations Support	12,950	6,500
City's Nature Center-Operations Support	50,000	50,000
Military Museum - Donation for Roof Repair	0	10,000
Social Welfare Board - Supplemental Contribution	15,000	0
Boy Scouts of America	0	2,500
State Legislative Lobbyist	9,900	9,900
<b>Total Expenditures</b>	<b>917,390</b>	<b>938,930</b>

SOURCE: City of St. Joseph

Phil Welsh Stadium  
Renovations



*Improvements  
Accomplished from  
Local Gaming  
Revenues*



# Buchanan County

	2009 ACTUAL EXPENDITURES	2010 ACTUAL EXPENDITURES	2011 BUDGET
<b>APPROPRIATIONS:</b>			
<b>Health and Welfare</b>			
Social Welfare Board	183,750.00	306,250.01	245,000.00
Health Department	79,209.27	95,007.24	63,338.00
<b>Public Services</b>			
Extension Council	92,900.04	92,900.04	92,900.04
Soil & Water Conserv.	10,000.00	5,000.00	5,000.00
<b>General Accounts</b>			
Community Support	34,152.75	51,200.00	0.00
Public Defender Lease	44,184.13	43,928.47	46,500.00
General Expenses	31,123.00	0.00	4,857.42
Tower Expenses	275,836.71	307,849.23	310,000.00
Professional Services	114,585.55	72,224.92	59,099.96
General Fund Admin Fee	460,000.00	270,000.00	362,000.00
<b>TOTAL</b>	<u>1,325,741.45</u>	<u>1,244,359.91</u>	<u>1,188,695.42</u>

SOURCE: Buchanan County

Fiscal Year 2011 Project Summary

CASINO / LOCATION	LOCATION/ OPENING DATE	ADMISSIONS	ADMISSION FEES (a)	ADJUSTED GROSS RECEIPTS	GAMING TAX (b)	ESTIMATED CAPITAL INVESTMENT *	EMPLOYEES	TABLE GAMES	SLOT MACHINES	GAMING SPACE (SQ FT)	PERCENTAGE OF STATE TOTAL	ADMISSION FEES PERCENTAGE OF STATE TOTAL	GAMING TAX PERCENTAGE OF STATE TOTAL	Total Employee Compensation	Real Estate Property Tax	State Sales Tax	Charitable Donations	City Lease Payments	Minority Employees	Minority Salaried Positions	Female Employment	Female Salaried Employees
Ameristar Casino St. Charles	27-May-04	7,783,518	\$ 15,567,036	\$ 278,308,358	\$ 58,444,755	\$ 764,508,766	1,564	72	2,738	130,000	14.34%	15.41%	\$ 51,024,017	\$ 6,632,352	\$ 2,128,334	\$ 220,098	\$ -	596	33	730	84	
Argosy Riverside Casino	22-Jun-04	5,290,435	\$ 10,580,872	\$ 193,195,525	\$ 40,558,460	\$ 235,864,076	946	39	1,894	62,000	9.75%	10.89%	\$ 36,585,454	\$ 2,898,860	\$ 1,047,708	\$ 170,236	\$ 4,936,445	382	20	492	46	
Terrible's St. Jo Frontier Casino	24-Jun-04	1,326,110	\$ 2,652,220	\$ 40,204,232	\$ 8,442,889	\$ 34,871,398	271	11	550	18,000	2.44%	2.23%	\$ 8,333,308	\$ 289,106	\$ 230,924	\$ 132,289	\$ -	14	2	144	17	
Harrah's North Kansas City	22-Sep-04	5,056,697	\$ 10,113,394	\$ 193,299,891	\$ 40,592,977	\$ 335,246,533	1,061	62	1,585	63,300	9.32%	10.70%	\$ 38,398,443	\$ 3,646,022	\$ 988,629	\$ 475,442	\$ 3,846,296	360	29	503	83	
Lady Luck of Caruthersville	27-Apr-05	926,284	\$ 1,852,568	\$ 33,256,646	\$ 6,983,908	\$ 55,852,744	312	14	595	21,400	1.71%	1.84%	\$ 8,845,538	\$ 289,596	\$ 156,659	\$ 126,518	\$ -	107	10	178	26	
Isle of Capri - Kansas City	18-Oct-06	3,038,857	\$ 6,077,714	\$ 83,639,611	\$ 17,594,318	\$ 98,177,114	485	22	1,163	45,300	5.60%	4.63%	\$ 18,900,784	\$ 516,026	\$ 265,260	\$ 56,043	\$ 2,759,269	237	21	217	34	
Ameristar Casino Kansas City	16-Jan-07	7,562,887	\$ 15,125,774	\$ 241,101,630	\$ 50,631,321	\$ 413,551,300	1,318	74	2,840	140,000	13.93%	13.35%	\$ 42,219,108	\$ 4,370,699	\$ 1,608,797	\$ 415,770	\$ 215,000	497	40	603	86	
Harrah's Maryland Heights	11-Mar-07	6,997,669	\$ 13,995,338	\$ 269,288,176	\$ 56,590,517	\$ 541,516,214	1,349	86	2,503	120,000	12.89%	14.91%	\$ 47,546,621	\$ 6,622,503	\$ 1,130,209	\$ 40,734	\$ -	583	40	652	77	
Isle of Capri - Boonville	06-Dec-01	2,226,221	\$ 4,452,442	\$ 81,951,692	\$ 17,209,655	\$ 99,456,000	493	19	991	28,000	4.10%	4.54%	\$ 13,944,000	\$ 600,000	\$ 323,000	\$ 69,000	\$ -	38	5	269	45	
Terrible's Mark Twain Casino	25-Jul-01	1,171,296	\$ 2,342,592	\$ 38,116,157	\$ 8,004,393	\$ 21,561,070	311	13	656	18,000	2.16%	2.11%	\$ 5,529,278	\$ 276,178	\$ 101,908	\$ 14,033	\$ -	35	1	182	18	
Lumiere Place	19-Dec-07	6,584,425	\$ 13,168,850	\$ 173,224,539	\$ 36,377,153	\$ 569,082,558	1,346	67	2,011	75,000	12.13%	9.59%	\$ 40,547,280	\$ 7,087,526	\$ 1,260,035	\$ 234,156	\$ -	723	50	628	92	
River City Casino	01-Mar-10	6,314,349	\$ 12,628,698	\$ 180,908,173	\$ 37,990,716	\$ 344,420,414	979	59	2,034	90,000	11.63%	10.01%	\$ 31,594,980	\$ 8,544,107	\$ 645,253	\$ 90,568	\$ 4,538,548	330	31	382	54	
<b>GRAND TOTALS</b>		<b>54,279,049</b>	<b>\$ 108,558,098</b>	<b>\$ 1,806,434,534</b>	<b>\$ 379,351,252</b>	<b>\$ 3,514,108,187</b>	<b>10,435</b>	<b>538</b>	<b>19,560</b>	<b>811,000</b>	<b>100%</b>	<b>100%</b>	<b>\$ 343,467,811</b>	<b>\$ 41,762,975</b>	<b>\$ 9,887,716</b>	<b>\$ 2,044,887</b>	<b>\$ 16,295,558</b>	<b>3,902</b>	<b>282</b>	<b>4,980</b>	<b>662</b>	

\* Figures reflect the current property investments since company purchase as reported to MGC.

(a) 30% of Admission Fees go to the State, with the remaining 50% to the Local Home Dock.

(b) 90% of Gaming Taxes go to the State, with the remaining 10% to the Local Home Dock.

The figures published in this report are subject to adjustment.

